School Plan for Student Achievement (SPSA) Template

Instructions and requirements for completing the SPSA template may be found in the SPSA Template Instructions.

School Name	County-District-School (CDS) Code	Schoolsite Council (SSC) Approval Date	Local Board Approval Date
Coronado Village Elementary	37 68031 6038053	3/22/2021	May 2021

Purpose and Description

Briefly describe the purpose of this plan (Select from Schoolwide Program, Comprehensive Support and Improvement, Targeted Support and Improvement, or Additional Targeted Support and Improvement)

Schoolwide Program

Briefly describe the school's plan for effectively meeting the ESSA requirements in alignment with the Local Control and Accountability Plan and other federal, state, and local programs.

The three goals outlined in this SPSA (Learning, Communication and Support) directly align to Coronado Unified School District's Board Goals, three LCAP goals, the LRP goals, and the LCAP Federal Addendum.

CUSD Vision: We inspire, innovate, and create limitless opportunities to thrive.
CUSD Mission: Quality Education for Life - Through rigorous academic standards, high
expectations, and a coordinated curriculum, the Coronado Unified School District, in partnership with
our community, will graduate students with the knowledge and skills necessary to excel in higher
education, careers, society, and life with the confidence not only to dream, but to determine their
future.

Our Board Goals:

- LEARNING: Integrate personalized learning with assessment methods that will prepare all students for academic and vocational success.
- 2. COMMUNICATION: Communicate openly, freely, and accurately to engage and involve all shareholders.
- 3. SUPPORT: Maintain safe and supportive schools where students and staff thrive.

LEARNING (Goal 1)

Intent: Village Elementary seeks to integrate personalized learning with assessment methods that will prepare all students for academic and vocational success. Village Elementary seeks to ensure that, through data-driven decision making, intervention and enrichment experiences, and social/emotional services, that all students' needs are supported and met.

Identified Need:

- Work within the new bell schedule, in identified Intervention and Extension instructional blocks, to provide instruction at the students' academic and social-emotional level.
- Instruction to include: Intervention and Enrichment opportunities for ELA and Math, individualized computer reinforcement and extension of grade level standards.
- Continue providing opportunities for in-person, hybrid, and BRIDGE synchronous/asynchronous learning opportunities for students. Minimize learning loss that has been present since COVID-19 began in March 2020.
- Increased support to students with disabilities and who are socioeconomically disadvantaged, as needed, in English Language Arts and Math.
- More planning and collaborating time for teachers within and across grade levels is needed
 to deepen knowledge of new standards and new curriculum across several different
 content areas within the newly adopted curriculums in ELA, math and SEL.
- Increase training for PLC's including data analysis and next steps. Use TOSAs and grade level leads to help gather data, lead discussions and create intervention and extension groupings.
- Review appropriate assessments to gauge student growth and achievement in the area of ELA and math with TOSAs, leadership and grade level teams and provide small group instruction to meet student needs.
- When students feel connected and included in school, they are inspired to learn. Village will
 continue supporting students to connect and provide inclusive learning opportunities.

Site Strategy: Village Elementary seeks to ensure all students experience personalized learning based on their academic strengths and needs, and personal interests and aspirations.

COMMUNICATION (Goal 2)

Intent: Communicate openly, freely, and accurately to engage and involve all shareholders

Identified Need:

- Continue usage of Google Classroom and SeeSaw for transparency and usage during BRIDGE, synchronous, asynchronous, in-person, and hybrid learning opportunities.
- More clear communication with parents regarding progress reports, report cards, grading criteria, and meaning of grades is needed throughout the year in conjunction with Learning Department at the District Office.
- Simplified explanations and purpose of the district ELA and Math assessments, and directions on how to interpret scores (for teachers and parents) is needed.
- Communicate our progress on the site equity committee and MTSS framework progress with families and stakeholders.
- Use data systems to analyze student data and communicate results and next steps to stakeholders.

Site Strategy: Village Elementary seeks to ensure communication systems between and among all shareholders are effective.

SUPPORT (Goal 3)

Intent: Maintain safe and supportive schools where students and staff thrive.

Identified Need:

- Review and revise Comprehensive Districtwide School Safety Plan for disasters yearly
- Increase planning time for Sanford Harmony and cohesion with MTSS supports.
- Develop MTSS framework with staff and create time for training and implementation. Expand behavior MTSS framework and develop/implement a tiered academic framework.
- Expand Special Education supports and training by working with the Diagnostic Center with special education, general education and admin staff.
- Review data in ELA and math to identify COVID-19 academic and social emotional deficits.
 Work with stakeholders and district to identify needs and create a plan of action upon return of students.
- · Provide Summer School programming for enrichment/extension/socialization

Site Strategy:

- Routine announced and unannounced drills: fire, lockdown, and earthquake
- Safe and clean facilities
- Thorough/complete VES Safety/Disaster Plan
- · Districtwide safety system coordinated with community stakeholders

Table of Contents

SPSA Title Page	1
Purpose and Description	1
Table of Contents	4
Comprehensive Needs Assessment Components	6
Data Analysis	6
Surveys	6
Classroom Observations	6
Analysis of Current Instructional Program	6
Stakeholder Involvement	9
Resource Inequities	9
School and Student Performance Data	10
Student Enrollment	10
CAASPP Results	12
ELPAC Results	16
Student Population	19
Overall Performance	20
Academic Performance	21
Academic Engagement	27
Conditions & Climate	30
Goals, Strategies, & Proposed Expenditures	32
Goal 1	32
Goal 2	43
Goal 3	47
Goal 4	65
Goal 5	66
Budget Summary	67
Budget Summary	67
Other Federal, State, and Local Funds	67
Budgeted Funds and Expenditures in this Plan	68
Funds Budgeted to the School by Funding Source	68
Expenditures by Funding Source	68
Expenditures by Budget Reference	68
Expenditures by Budget Reference and Funding Source	68
Expenditures by Goal	68
School Site Council Membership	69
Recommendations and Assurances	70

Instructions	71
Instructions: Linked Table of Contents	71
Purpose and Description	72
Stakeholder Involvement	72
Resource Inequities	72
Goals, Strategies, Expenditures, & Annual Review	
Annual Review	74
Budget Summary	75
Appendix A: Plan Requirements	77
Appendix B:	80
Appendix C: Select State and Federal Programs	82

Comprehensive Needs Assessment Components

Data Analysis

Please refer to the School and Student Performance Data section where an analysis is provided.

Surveys

This section provides a description of surveys (i.e., Student, Parent, Teacher) used during the school-year, and a summary of results from the survey(s).

CUSD facilitates multiple surveys throughout the year to gather feedback from parents, staff and students via Thoughtexchange.

Classroom Observations

This section provides a description of types and frequency of classroom observations conducted during the school-year and a summary of findings.

The CUSD Certificated Evaluation Process requires: three formal observations for probationary or temporary teachers in their first two years of teaching in the district, one annual formal observation for intermediate teachers (years 3-6), and biennial observations (formal or series of informal) for experienced teachers. Frequent informal walkthrough observations of teachers occur on a daily and weekly basis in both in-person, hybrid, and BRIDGE learning experiences. During the COVID-19 pandemic, the 2020-2021 MOU pauses the evaluation process for teachers in years 3-experienced, yet continues the process for teachers who are new to the district, with 0-2 years experience. Per negotiations in Spring of 2021, new observation and evaluation system will be piloted in the 2021-2022 school year. Details of the pilot have yet to be released.

Analysis of Current Instructional Program

The following statements are derived from the Elementary and Secondary Education Act (ESEA) of 1965 and Essential Program Components (EPCs). In conjunction with the needs assessments, these categories may be used to discuss and develop critical findings that characterize current instructional practice for numerically significant subgroups as well as individual students who are:

- Not meeting performance goals
- Meeting performance goals
- Exceeding performance goals

Discussion of each of these statements should result in succinct and focused findings based on verifiable facts. Avoid vague or general descriptions. Each successive school plan should examine the status of these findings and note progress made. Special consideration should be given to any practices, policies, or procedures found to be noncompliant through ongoing monitoring of categorical programs.

Standards, Assessment, and Accountability

Use of state and local assessments to modify instruction and improve student achievement (ESEA) Local Benchmark and Bridges Assessments, DRA, LLI, Wilson, and CAASPP.

Use of data to monitor student progress on curriculum-embedded assessments and modify instruction (EPC)

Small group interventions reading groups recalibrated by local Benchmark and Bridges unit assessments, DRA, Wilson (reading intervention), LLI (reading intervention) assessments. Look at more opportunities for push-in models for ELA, ELD and math supports/intervention/enrichment.

Staffing and Professional Development

Status of meeting requirements for highly qualified staff (ESEA)

All staff currently meet the requirements.

Sufficiency of credentialed teachers and teacher professional development (e.g., access to instructional materials training on SBE-adopted instructional materials) (EPC)

All teachers have access to district and county professional development.

Alignment of staff development to content standards, assessed student performance, and professional needs (ESEA)

Time is allotted for Bridges and Benchmark collaboration and prep, grade-level articulation, PLC-individualized planning and data assessment for small group instruction, Sanford Harmony Lesson, MTSS development and implementation

Ongoing instructional assistance and support for teachers (e.g., use of content experts and instructional coaches) (EPC)

TOSAs in math, science, ELA/ELD, technology, program coordinator in SPED, professional development in newly adopted ELA and Math curriculums.

Teacher collaboration by grade level (kindergarten through grade eight [K–8]) and department (grades nine through twelve) (EPC)

Daily Collaboration/Prep and Friday Afternoons during Asynchronous (COVID-19 Hybrid) Time is allotted for Bridges and Benchmark collaboration and prep, grade-level articulation, PLC-individualized planning and data assessment for small group instruction, Sanford Harmony Lesson, MTSS development and implementation. Upon return to a normal schedule in 2021-2022, Wednesday afternoons will be devoted to weekly planned PLCs, professional development and grade level planning. Daily teacher prep time of 45 minutes is worked into the daily master schedule.

Teaching and Learning

Alignment of curriculum, instruction, and materials to content and performance standards (ESEA) District adopted curriculum (Benchmark and Bridges) and LLI/Wilson Reading Intervention Curriculum, is vetted by SDCOE and follows CA Common Core state standards.

Adherence to recommended instructional minutes for reading/language arts and mathematics (K–8) (EPC)

Schedule allows for 75 minutes of daily time for math instruction, Number Corner and 60-90 minutes daily for ELA (whole group and small group instruction), with 45 minutes daily of intervention and enrichment.

Lesson pacing schedule (K–8) and master schedule flexibility for sufficient numbers of intervention courses (EPC)

Master Schedule for Intervention and Enrichment, Benchmark and Bridges Intervention in small groups, LLI and Wilson reading intervention programs, and leveled in-class universal access reading groups.

Availability of standards-based instructional materials appropriate to all student groups (ESEA)

Bridges Math and Benchmark ELA curriculum, LLI and Wilson Reading Intervention Systems, FOSS Science, Harcourt Social Studies, SPARK PE, Sanford Harmony for SEL.

Use of SBE-adopted and standards-aligned instructional materials, including intervention materials, and for high school students, access to standards-aligned core courses (EPC)

Bridges Math and Benchmark ELA curriculum, LLI and Wilson Reading Intervention Systems, FOSS Science, Harcourt Social Studies, SPARK PE, Sanford Harmony for SEL.

Opportunity and Equal Educational Access

Services provided by the regular program that enable underperforming students to meet standards (ESEA)

Master Schedule for Intervention and Enrichment, Benchmark and Bridges Intervention in small groups, LLI and Wilson reading intervention programs, and leveled in-class universal access reading groups

Evidence-based educational practices to raise student achievement

Master Schedule for Intervention and Enrichment, Benchmark and Bridges Intervention in small groups, LLI and Wilson reading intervention programs, and leveled in-class universal access reading groups

Parental Engagement

Resources available from family, school, district, and community to assist under-achieving students (ESEA)

PTO, ELAC, DELAC, SSC, Equity and Action Committee, No Place for Hate, Sanford Harmony SEL curriculum, Clinical and ERHMS Counselors, Coronado SAFE counseling, MFLC, Coronado Library, Coronado Community Center Tutoring

Involvement of parents, community representatives, classroom teachers, other school personnel, and students in secondary schools, in the planning, implementation, and evaluation of ConApp programs (5 California Code of Regulations 3932)

SSC, District Engagement Committees, Equity and Access Committee, No Place for Hate

Services (ESEA)	provided	by	categorical	funds	that	enable	underperfori	ming	students	to	meet	standards
Fiscal su	pport (EP	C)										

Stakeholder Involvement

Funding

How, when, and with whom did the school consult as part of the planning process for this SPSA/Annual Review and Update?

Involvement Process for the SPSA and Annual Review and Update

Site Leadership team was consulted at the Leadership meetings and SPSA was discussed at the following Leadership Meetings:

Additionally, the SPSA was shared and discussed at the School Site Council Meeting on: 2/26/2021 and 3/12/2021.

SPSA was sent to staff for review of 3/5/2020 and input was elicited from all willing stakeholders. Signatures and approval of all SSC members was received on 3/20/2021.

A final copy of the site SPSA was sent out electronically to the VES staff, parents, district, SSC, ELAC, and community on 3/22/2021.

Resource Inequities

Briefly identify and describe any resource inequities identified as a result of the required needs assessment, as applicable.

There are no resource inequities identified at this time.

Student Enrollment Enrollment By Student Group

	Stu	dent Enrollme	ent by Subgrou	р					
	Per	cent of Enrolli	ment	Number of Students					
Student Group	17-18	18-19	19-20	17-18	18-19	19-20			
American Indian	0.38%	0.36%	0.5%	3	3	4			
African American	1.78%	1.43%	1.64%	14	12	13			
Asian	1.02%	0.48%	0.25%	8	4	2			
Filipino	1.91%	1.43%	1.13%	15	12	9			
Hispanic/Latino	18.85%	19%	16.98%	148	159	135			
Pacific Islander	0.25%	0.36%	0.25%	2	3	2			
White	68.79%	65.47%	66.54%	540	548	529			
Multiple/No Response	3.31%	5.85%	6.79%	26	49	47			
		То	tal Enrollment	785	837	795			

Student Enrollment Enrollment By Grade Level

	Student Enrollment by	Grade Level								
Overde		Number of Students								
Grade	17-18	18-19	19-20							
Kindergarten	120	156	147							
Grade 1	122	115	122							
Grade 2	133	129	119							
Grade3	106	145	131							
Grade 4	147	120	150							
Grade 5	157	172	126							
Total Enrollment	785	837	795							

- 1. Slight decrease in enrollment due to COVID-19, but not enough to severely impact funding at this point.
- 2. Student group demographics have stayed elatively the same % for 3 years in a row, with a slight (3%) decrease in our Latino polulation.

Student Enrollment English Learner (EL) Enrollment

English Learner (EL) Enrollment											
2, 1, 12	Num	ber of Stud	lents	Percent of Students							
Student Group	17-18	18-19	19-20	17-18	18-19	19-20					
English Learners	49	55	52	6.2%	6.6%	6.5%					
Fluent English Proficient (FEP)	41	51	45	5.2%	6.1%	5.7%					
Reclassified Fluent English Proficient (RFEP)	7	5	10	14.0%	10.2%	18.2%					

- 1. The number of students who are English Learners has stayed steady, hovering around 6%.
- The number of students who come to us who are English Learners but are already Fluent English speakers hovers around 5%.
- **3.** 18.2% of our students were reclassified at RFEPs, up 8% from our previous year.

CAASPP Results English Language Arts/Literacy (All Students)

	Overall Participation for All Students													
Grade	# of Stu	udents E	nrolled	# of Students Tested			# of \$	Students	with	% of Er	% of Enrolled Students			
Level 16-17 17-18			18-19	16-17	17-18	18-19	16-17	17-18	18-19	16-17	17-18	18-19		
Grade 3	139	110	144	130	106	142	130	106	142	93.5	96.4	98.6		
Grade 4	153	149	117	140	145	115	140	145	115	91.5	97.3	98.3		
Grade 5	147	161	169	139	159	165	139	159	165	94.6	98.8	97.6		
All Grades	439	420	430	409	410	422	409	410	422	93.2	97.6	98.1		

^{*} The "% of Enrolled Students Tested" showing in this table is not the same as "Participation Rate" for federal accountability

	Overall Achievement for All Students														
Grade	Grade Mean Scale Score			% Standard		% Standard Met			% Standard Nearly			% Standard Not			
Level	16-17	17-18	18-19	16-17	17-18	18-19	16-17	17-18	18-19	16-17	17-18	18-19	16-17	17-18	18-19
Grade 3	2474.	2464.	2471.	48.46	40.57	43.66	23.85	25.47	29.58	13.85	20.75	15.49	13.85	13.21	11.27
Grade 4	2491.	2516.	2512.	32.14	51.03	41.74	28.57	22.07	30.43	22.86	15.17	9.57	16.43	11.72	18.26
Grade 5	2538.	2543.	2561.	35.25	36.48	47.27	33.81	33.33	29.70	17.27	15.09	13.33	13.67	15.09	9.70
All Grades	N/A	N/A	N/A	38.39	42.68	44.55	28.85	27.32	29.86	18.09	16.59	13.03	14.67	13.41	12.56

Reading Demonstrating understanding of literary and non-fictional texts												
O	% At	% Above Standard			% At or Near Standard			% Below Standard				
Grade Level	16-17	17-18	18-19	16-17	17-18	18-19	16-17	17-18	18-19			
Grade 3	46.15	35.85	43.66	40.00	50.94	45.07	13.85	13.21	11.27			
Grade 4	34.29	43.45	46.09	53.57	44.14	39.13	12.14	12.41	14.78			
Grade 5	39.57	41.51	47.88	43.88	41.51	46.67	16.55	16.98	5.45			
All Grades	39.85	40.73	45.97	45.97	44.88	44.08	14.18	14.39	9.95			

Writing Producing clear and purposeful writing												
Out do I accel	% A k	ove Stan	dard	% At o	r Near St	andard	% Below Standard					
Grade Level	16-17	17-18	18-19	16-17	17-18	18-19	16-17	17-18	18-19			
Grade 3	43.85	38.68	33.10	43.08	48.11	54.93	13.08	13.21	11.97			
Grade 4	28.57	44.83	36.52	55.71	41.38	48.70	15.71	13.79	14.78			
Grade 5	46.76	44.03	44.24	40.29	43.40	44.24	12.95	12.58	11.52			
All Grades	39.61	42.93	38.39	46.45	43.90	49.05	13.94	13.17	12.56			

Listening Demonstrating effective communication skills												
O	% At	ove Stan	dard	% At o	r Near St	andard	% Below Standard					
Grade Level	16-17	17-18	18-19	16-17	17-18	18-19	16-17	17-18	18-19			
Grade 3	35.38	29.25	35.92	61.54	62.26	59.15	3.08	8.49	4.93			
Grade 4	20.00	40.00	37.39	70.71	53.10	50.43	9.29	6.90	12.17			
Grade 5	29.50	30.19	43.03	59.71	60.38	50.30	10.79	9.43	6.67			
All Grades	28.12	33.41	39.10	64.06	58.29	53.32	7.82	8.29	7.58			

In	Research/Inquiry Investigating, analyzing, and presenting information												
% Above Standard % At or Near Standard % Below Standard													
Grade Level	16-17	17-18	18-19	16-17	17-18	18-19	16-17	17-18	18-19				
Grade 3	44.62	34.91	33.10	43.08	52.83	54.93	12.31	12.26	11.97				
Grade 4	34.29	42.07	36.52	50.71	46.21	45.22	15.00	11.72	18.26				
Grade 5	33.81	44.65	46.67	50.36	40.88	41.82	15.83	14.47	11.52				
All Grades 37.41 41.22 39.34 48.17 45.85 47.16 14.43 12.93 13.51													

- We did not have data in 2019-2020 to compare to previous years, due to COVID-19. In 2018-2019, the overall achievement in ELA for students who met or exceeded standards grew by 4.41%. A total of 74.41% of VES students met or exceeded standards in this area.
- We did not have data in 2019-2020 to compare to previous years, due to COVID-19. In 2018-2019, in Reading: Demonstrating understanding of literary and non-fictional texts, the students who met or exceeded standards grew by 4.44%. A total of 90.05% of VES students met or exceeded standards in this area.
- 3. We did not have data in 2019-2020 to compare to previous years, due to COVID-19. In 2018-2019, in Writing: Producing clear and purposeful writing, the students who met or exceeded standards grew by .61%. A total of 87.44% of VES students met or exceeded standards in this area.

CAASPP Results Mathematics (All Students)

	Overall Participation for All Students													
Grade	# of St	udents E	nrolled	# of S	tudents	Tested	# of \$	Students	with	% of Er	rolled St	tudents		
Level	16-17	17-18	18-19	16-17	17-18	18-19	16-17	17-18	18-19	16-17	17-18	18-19		
Grade 3	139	110	144	132	107	144	132	107	144	95	97.3	100		
Grade 4	153	148	117	147	147	115	147	147	115	96.1	99.3	98.3		
Grade 5	147	161	169	142	159	168	142	159	168	96.6	98.8	99.4		
All Grades	439	419	430	421	413	427	421	413	427	95.9	98.6	99.3		

^{*} The "% of Enrolled Students Tested" showing in this table is not the same as "Participation Rate" for federal accountability purposes.

	Overall Achievement for All Students														
Grade	Grade Mean Scale Score				Standa	ırd	% Standard Met			% Standard Nearly			% Standard Not		
Level	16-17	17-18	18-19	16-17	17-18	18-19	16-17	17-18	18-19	16-17	17-18	18-19	16-17	17-18	18-19
Grade 3	2482.	2479.	2485.	42.42	39.25	44.44	37.12	31.78	33.33	12.88	19.63	12.50	7.58	9.35	9.72
Grade 4	2508.	2525.	2529.	29.93	41.50	40.87	35.37	35.37	28.70	27.21	14.29	24.35	7.48	8.84	6.09
Grade 5	2531.	2545.	2559.	30.99	37.74	47.62	21.13	26.42	20.83	28.87	22.64	18.45	19.01	13.21	13.10
All Grades	N/A	N/A	N/A	34.20	39.47	44.73	31.12	30.99	27.17	23.28	18.89	18.03	11.40	10.65	10.07

Concepts & Procedures Applying mathematical concepts and procedures											
One de l'avel	% Ве	Below Standard									
Grade Level	16-17	17-18	18-19	16-17	17-18	18-19	16-17	17-18	18-19		
Grade 3	63.64	55.14	59.72	25.00	31.78	25.69	11.36	13.08	14.58		
Grade 4	43.54	57.82	52.17	39.46	25.17	27.83	17.01	17.01	20.00		
Grade 5 38.03 44.03 51.19 35.21 37.11 30.95 26.76 18									17.86		
All Grades 47.98 51.82 54.33 33.49 31.48 28.34 18.53 16.71 17.33											

Problem Solving & Modeling/Data Analysis Using appropriate tools and strategies to solve real world and mathematical problems											
Grade Level % Above Standard % At or Near Standard % Below Stan											
Grade Level	16-17	17-18	18-19	16-17	17-18	18-19	16-17	17-18	18-19		
Grade 3	47.73	49.53	54.86	42.42	39.25	37.50	9.85	11.21	7.64		
Grade 4	38.10	48.30	45.22	47.62	40.14	44.35	14.29	11.56	10.43		
Grade 5	30.28	38.99	42.26	49.30	47.80	40.48	20.42	13.21	17.26		
All Grades 38.48 45.04 47.31 46.56 42.86 40.52 14.96 12.11 12.											

Communicating Reasoning Demonstrating ability to support mathematical conclusions												
% Above Standard % At or Near Standard % Below Standard												
Grade Level	16-17	17-18	18-19	16-17	17-18	18-19	16-17	17-18	18-19			
Grade 3	53.79	47.66	50.00	38.64	42.06	38.89	7.58	10.28	11.11			
Grade 4	40.82	50.34	47.83	46.26	37.41	43.48	12.93	12.24	8.70			
Grade 5	28.17	35.22	38.10	53.52	50.94	48.81	18.31	13.84	13.10			
All Grades 40.62 43.83 44.73 46.32 43.83 44.03 13.06 12.35 11.												

- We did not have data in 2019-2020 to compare to previous years, due to COVID-19. In 2018-2019, overall math achievement, students in grades 3rd-5th, grew overall in mathematics by 1.44%.
- 2. We did not have data in 2019-2020 to compare to previous years, due to COVID-19. In 2018-2019, in Math: Concepts and Procedures, students meeting or exceeding standards, in grades 3rd-5th, fell by less than 1%.
- We did not have data in 2019-2020 to compare to previous years, due to COVID-19. In 2018-2019, in Math: Communicating Reasoning, students meeting or exceeding standards, in grades 3rd-5th, grew by 1%,

ELPAC Results

	ELPAC Summative Assessment Data Number of Students and Mean Scale Scores for All Students													
Grade	Ove	erall	Oral La	inguage	Written I	_anguage		ber of s Tested						
Level	17-18	18-19	17-18	18-19	17-18	18-19	17-18	18-19						
Grade K	*	1410.5	*	1429.3	*	1366.4	*	14						
Grade 1	*	1468.8	*	1483.2	*	1453.8	*	11						
Grade 2	*	*	*	*	*	*	*	5						
Grade 3	*	*	*	*	*	*	*	4						
Grade 4	*	*	*	*	*	*	*	7						
Grade 5	1518.9	1563.5	1493.5	1540.4	1543.9	1586.1	11	11						
All Grades							43	52						

	Overall Language Percentage of Students at Each Performance Level for All Students													
Grade	Lev	el 4	Lev	el 3	Lev	el 2	Lev	el 1	Total Number of Students					
Level	17-18	18-19	17-18	18-19	17-18	18-19	17-18	18-19	17-18	18-19				
K	*	7.14	*	57.14	*	21.43		14.29	*	14				
1	*	9.09		72.73	*	9.09		9.09	*	11				
3		*	*	*	*	*		*	*	*				
4	*	*	*	*		*		*	*	*				
5	*	63.64	*	18.18	*	18.18	*	0.00	11	11				
All Grades	44.19	25.00	37.21	48.08	*	17.31	*	9.62	43	52				

	Oral Language Percentage of Students at Each Performance Level for All Students													
Grade	Lev	el 4	Lev	el 3	Lev	rel 2	Lev	el 1	Total Number of Students					
Level	17-18	18-19	17-18	18-19	17-18	18-19	17-18	18-19	17-18	18-19				
K	*	21.43	*	50.00	*	14.29		14.29	*	14				
1	*	45.45	*	36.36		18.18		0.00	*	11				
3		*	*	*	*	*	*	*	*	*				
4	*	*	*	*	*	*		*	*	*				
5	*	63.64	*	18.18	*	0.00	*	18.18	11	11				
All Grades	48.84	46.15	25.58	30.77	*	11.54	*	11.54	43	52				

	Written Language Percentage of Students at Each Performance Level for All Students													
Grade	Lev	el 4	Lev	el 3	Lev	rel 2	Lev	el 1	Total N	lumber dents				
Level	17-18	18-19	17-18	18-19	17-18	18-19	17-18	18-19	17-18	18-19				
K	*	0.00	*	21.43	*	64.29		14.29	*	14				
1	*	0.00	*	45.45	*	36.36		18.18	*	11				
2	*	*	*	*		*		*	*	*				
3		*	*	*	*	*		*	*	*				
4	*	*	*	*		*		*	*	*				
5	*	36.36	*	36.36	*	27.27	*	0.00	11	11				
All Grades	32.56	17.31	51.16	26.92	*	40.38	*	15.38	43	52				

	Listening Domain Percentage of Students by Domain Performance Level for All Students													
Grade	Well De	veloped	Somewhat	/Moderately	Begi	nning		lumber idents						
Level	17-18	18-19	17-18	18-19	17-18	18-19	17-18	18-19						
K	*	50.00	*	35.71		14.29	*	14						
1	*	72.73	*	27.27		0.00	*	11						
4	*	*	*	*	*	*	*	*						
5	*	27.27	*	54.55	*	18.18	11	11						
All Grades	62.79	50.00	30.23	36.54	*	13.46	43	52						

	Speaking Domain Percentage of Students by Domain Performance Level for All Students													
Grade	Level													
Level	17-18	18-19	17-18	18-19										
K	*	21.43	*	64.29		14.29	*	14						
1	*	18.18	*	72.73		9.09	*	11						
4	*	*	*	*	*	*	*	*						
5	*	72.73	*	18.18	*	9.09	11	11						
All Grades	46.51													

Reading Domain Percentage of Students by Domain Performance Level for All Students									
Grade	Well De	veloped	oped Somewhat/Moderately			Beginning		Total Number of Students	
Level	17-18	18-19	17-18	18-19	17-18	18-19	17-18	18-19	
K	*	0.00	*	92.86		7.14	*	14	
1	*	18.18	*	63.64	*	18.18	*	11	
5	*	54.55	*	45.45	*	0.00	11	11	
All Grades	34.88	21.15	55.81	63.46	*	15.38	43	52	

Writing Domain Percentage of Students by Domain Performance Level for All Students									
Grade	Well De	veloped	Somewhat/Moderately		Beginning		Total Number of Students		
Level	17-18	18-19	17-18	18-19	17-18	18-19	17-18	18-19	
K	*	35.71	*	28.57		35.71	*	14	
1	*	0.00	*	90.91		9.09	*	11	
5	*	27.27	*	72.73		0.00	11	11	
All Grades	46.51	23.08	53.49	61.54		15.38	43	52	

- 1. We had 9 more English Learners in 2018-2019 than the previous year.
- 2. Scaled scores on the ELPAC assessments show growth in all areas for 5th grade students. Data in grades K-4th is inconclusive due to lack of presented data.
- 3. Data for 19-20 not present.

Student Population

This section provides information about the school's student population.

2018-19 Student Population					
Total Enrollment	Socioeconomically Disadvantaged	English Learners	Foster Youth		
837	11.1	6.6	This is the percent of students whose well-being is the responsibility of a court.		
This is the total number of	This is the percent of students	This is the percent of students	_		

This is the total number of students enrolled.

This is the percent of students who are eligible for free or reduced priced meals; or have parents/guardians who did not receive a high school diploma.

This is the percent of students who are learning to communicate effectively in English, typically requiring instruction in both the English Language and in their academic courses.

2018-19 Enrollment	for All Students/Student Group	
Student Group	Total	Percentage
English Learners	55	6.6
Socioeconomically Disadvantaged	93	11.1
Students with Disabilities	87	10.4

Enrollment by Race/Ethnicity							
Student Group Total Percentage							
African American	12	1.4					
American Indian	3	0.4					
Asian	4	0.5					
Filipino	12	1.4					
Hispanic	159	19.0					
Two or More Races	47	5.6					
Pacific Islander	3	0.4					
White	548	65.5					

- 1. 10.4 % of all students are considered student with disabilities. This is over the national average of 10%. Total enrollment is 837.
- 2. 65% of our students are white, 19% are Hispanic, and 1.4% are African American or Filipino. 5.6% are marked 2 or more races.
- 3. 11% of our students are socioeconomically disadvantaged.

Overall Performance

Academic Performance Academic Engagement Conditions & Climate Chronic Absenteeism Green Mathematics Blue

- 1. In English Language Arts and Math, VES earned blue on the performance level indicators.
- 2. In Chronic Absenteeism and Suspension Rate, VES earned green on the performance level indicators.

Academic Performance English Language Arts

The performance levels are color-coded and range from lowest-to-highest performance in the following order:

Lowest Performance









Blue

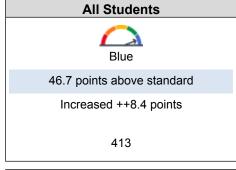
Highest Performance

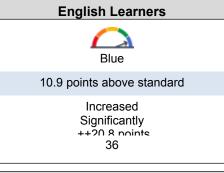
This section provides number of student groups in each color.

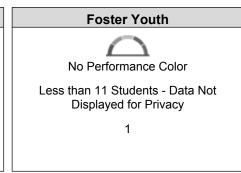
2019 Fall Dashboard English Language Arts Equity Report					
Red	Orange	Yellow	Green	Blue	
0	1	1	0	3	

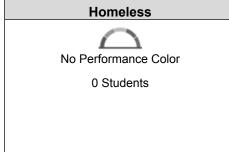
This section provides a view of Student Assessment Results and other aspects of this school's performance, specifically how well students are meeting grade-level standards on the English Language Arts assessment. This measure is based on student performance on the Smarter Balanced Summative Assessment, which is taken annually by students in grades 3–8 and grade 11.

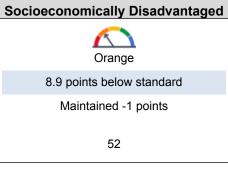
2019 Fall Dashboard English Language Arts Performance for All Students/Student Group

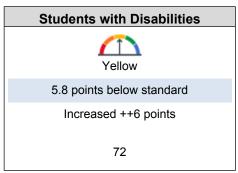












2019 Fall Dashboard English Language Arts Performance by Race/Ethnicity

African American

No Performance Color

Less than 11 Students - Data

Not Displayed for Privacy

6

American Indian

No Performance Color Less than 11 Students - Data Not Displayed for Privacy

3

Asian

No Performance Color

Less than 11 Students - Data

Not Displayed for Privacy

2

Filipino

No Performance Color

Less than 11 Students - Data Not Displayed for Privacy

7

Hispanic



Blue

29.3 points above standard

Increased Significantly ++16 4 points 89

Two or More Races

No Performance Color

33.7 points above standard

Declined -7.8 points

21

Pacific Islander

No Performance Color

Less than 11 Students - Data Not Displayed for Privacy

1

White



Blue

55.9 points above standard

Increased ++10.3 points

269

This section provides a view of Student Assessment Results and other aspects of this school's performance, specifically how well students are meeting grade-level standards on the English Language Arts assessment. This measure is based on student performance on the Smarter Balanced Summative Assessment, which is taken annually by students in grades 3–8 and grade 11.

2019 Fall Dashboard English Language Arts Data Comparisons for English Learners

Current English Learner

46.5 points below standard

Declined -12.6 points

11

Reclassified English Learners

36.2 points above standard

Increased ++4.2 points

25

English Only

50.7 points above standard

Increased ++8.4 points

356

- 1. In English Language Arts, all students increased by 8.4 points, scoring 46.7 points above standard in ELA.
- 2. In English Language Arts, English Learners increased by 20.8 points, scoring 10.9 points above standard and students with disabilities grew by 6 points, scoring 5.8 points below standard in ELA.
- 3. In English Language Arts, our Hispanic population grew by 16.6 points (scoring 29.3 points above standard), our population with two or more races declined by 7.8 points (yet scored 33.7 points above standard) and our white population grew by 10.3 points (scoring 55.9 points above standard).

Academic Performance Mathematics

The performance levels are color-coded and range from lowest-to-highest performance in the following order:

Lowest Performance









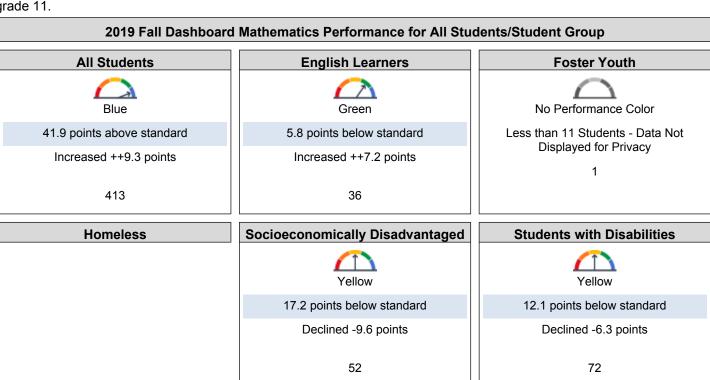
Blue

Highest Performance

This section provides number of student groups in each color.

	2019 Fall Das	shboard Mathematics E	equity Report	
Red	Orange	Yellow	Green	Blue
0	0	2	2	1

This section provides a view of Student Assessment Results and other aspects of this school's performance, specifically how well students are meeting grade-level standards on the Mathematics assessment. This measure is based on student performance on the Smarter Balanced Summative Assessment, which is taken annually by students in grades 3–8 and grade 11.



2019 Fall Dashboard Mathematics Performance by Race/Ethnicity

African American

No Performance Color Less than 11 Students - Data Not Displayed for Privacy

6

American Indian

No Performance Color Less than 11 Students - Data Not Displayed for Privacy

3

Asian

No Performance Color Less than 11 Students - Data Not Displayed for Privacy

2

Filipino

No Performance Color

Less than 11 Students - Data Not Displayed for Privacy

7

Hispanic



21.9 points above standard

Increased ++13.2 points

89

Two or More Races

No Performance Color
22.4 points above standard

Declined -11.5 points

21

Pacific Islander

No Performance Color

Less than 11 Students - Data Not Displayed for Privacy

1

White



Blue

53.3 points above standard

Increased ++13.2 points

269

This section provides a view of Student Assessment Results and other aspects of this school's performance, specifically how well students are meeting grade-level standards on the Mathematics assessment. This measure is based on student performance on the Smarter Balanced Summative Assessment, which is taken annually by students in grades 3–8 and grade 11.

2019 Fall Dashboard Mathematics Data Comparisons for English Learners

Current English Learner

45.6 points below standard

Declined -3.4 points

11

Reclassified English Learners

11.8 points above standard

Declined Significantly -26.6 points

25

English Only

47.9 points above standard

Increased ++10.4 points

356

- 1. In math, all students increased by 9.3 points, scoring 41.9 points above standard.
- 2. In math, our Hispanic population grew by 13.2 points (scoring 21.9 points above standard), our population with two or more races declined by 11.5 points (yet scored 22.4 points above standard) and our white population grew by 13.2 points (scoring 53.3 points above standard).
- 3. In math, English Learners increased by 7.2 points, scoring 5.8 points above standard and students with disabilities declined 6.3 points, scoring 12.1 points below standard. Our socioeconomically disadvantaged students declined by 9.6 points (17.2 points below average).

Academic Performance English Learner Progress

This section provides a view of the percentage of current EL students making progress towards English language proficiency or maintaining the highest level.

2019 Fall Dashboard English Learner Progress Indicator

No Performance Color
61.9 making progress towards English language proficiency
Number of EL Students: 21

Performance Level: High

This section provides a view of the percentage of current EL students who progressed at least one ELPI level, maintained ELPI level 4, maintained lower ELPI levels (i.e, levels 1, 2L, 2H, 3L, or 3H), or decreased at least one ELPI Level.

2019 Fall Dashboard Student English Language Acquisition Results

Decreased	Maintained ELPI Level 1,	Maintained	Progressed At Least
One ELPI Level	2L, 2H, 3L, or 3H	ELPI Level 4	One ELPI Level
14.2	23.8	9.5	52.3

- 1. 61.9% of our 21 EL students are making progress towards English language proficiency. Performance Level: High
- 2. 11 students progressed at least one ELPI Level. 7 students maintained their ELPI Level.
- 3. 3 students decreased one ELPI Level.

Academic Performance College/Career

The performance levels are color-coded and range from lowest-to-highest performance in the following order:

Lowest Performance	Red	C	range	Yell	ow	Green		Blue	Highest Performance	
This section provide	es number o	f student (groups in e	each color.						
		2019 F	all Dashb	oard Colle	ege/Career	Equity F	Report			
Red		Orange		Yell	ow		Green		Blue	
This section provide College/Career Indi		on on the p	ercentage	e of high so	hool gradua	ates who	are placed	d in the	"Prepared" level on the	
	2019 F	all Dashb	ooard Col	lege/Care	er for All S	tudents/	Student G	roup		
All St	tudents			English L	.earners			Fos	ter Youth	
Hon	neless		Socioec	onomical	y Disadvar	ntaged	Stu	Students with Disabilities		
		2019 Fal	l Dashboa	ard Colleg	e/Career b	y Race/E	thnicity			
African Ame	rican	Ame	erican Indian Asian			Filipino				
Hispanio	C	Two	or More R	aces	Pacific Islander		der	White		
This section provide Prepared.	es a view of	the perce	nt of stude	ents per ye	ar that qual	ify as No	t Prepared	, Appro	aching Prepared, and	
	2	2019 Fall	Dashboar	d College	/Career 3-\	ear Per	formance			
Class of 2017			Class of 2018		Class of 2019		s of 2019			
Prepared		Prepared		Prepared						
1	ing Prepared Prepared	1	Approaching Prepared Not Prepared			Approaching Prepared Not Prepared				
Conclusions base	•	ata:								

1.

Academic Engagement Chronic Absenteeism

The performance levels are color-coded and range from lowest-to-highest performance in the following order:

Lowest Performance









Blue

Highest Performance

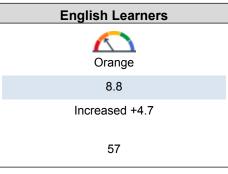
This section provides number of student groups in each color.

	2019 Fall Dashb	oard Chronic Absenteei	sm Equity Report	
Red	Orange	Yellow	Green	Blue
0	3	0	1	2

This section provides information about the percentage of students in kindergarten through grade 8 who are absent 10 percent or more of the instructional days they were enrolled.

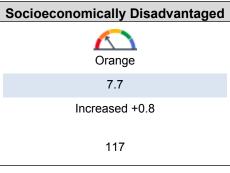
2019 Fall Dashboard Chronic Absenteeism for All Students/Student Group

All Students
Green
3.9
Declined -0.6
869



Foster Youth
No Performance Color
Less than 11 Students - Data Not Displayed for Privacy
1

Homeless				
No Performance Color				
Less than 11 Students - Data Not Displayed for Privacy				
0				



Students with Disabilities				
Blue				
2.1				
Declined -1.1				
97				

2019 Fall Dashboard Chronic Absenteeism by Race/Ethnicity

African American			
No Performance Color			
8.3			
Increased +8.3			
12			

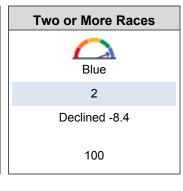
American Indian No Performance Color Less than 11 Students - Data Not Displayed for Privacy 3

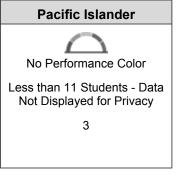
No Performance Color
Less than 11 Students - Data Not Displayed for Privacy
4

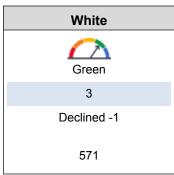
Asian

Filipino
No Performance Color
0
Maintained 0
12

Hispanic			
Orange			
7.9			
Increased Significantly +3.4			
164			







- 1. VES chronic absenteeism for all students improved by .6 points. Students with disabilities and students who are two or more races also improved by 1.1 points and 8.4 points respectively.
- 2. Our English Language Learners and Socioeconomically Disadvantaged populations declined by 4.7 points and .8 points respectively.
- 3. Our African American and Hispanic populations declined by 8.3 points and 3.4 points respectively.

Academic Engagement Graduation Rate

The performance levels are color-coded and range from lowest-to-highest performance in the following order:

Lowest Performance	Red	Orange	Yello	ow	Greer	l	Blue	Highest Performance
This section provide	es number of	student groups in e	ach color.					
		2019 Fall Dashbo	ard Gradı	ation Rate	Equity	Report		
Red		Orange	Yello	ow .	Green			Blue
This section provide high school diploma	a or complete	their graduation re	quirements	at an alte	rnative s	chool.		/ho receive a standard
	2019 Fa	II Dashboard Grad	luation Ra	te for All S	Students	/Student	Group	
All Students			English Learners			Foster Youth		
Hom	neless	Socioece	onomicall	Ily Disadvantaged Stu			udents with Disabilities	
	2	019 Fall Dashboar	d Gradua	tion Rate b	y Race/	Ethnicity		
African Ame	rican	American Ind	ian	Asian			Filipino	
Hispanio		Two or More Ra	aces	Pacific Islander			White	
This section provide entering ninth grade					_	•	ma withi	n four years of
		2019 Fall Dash	nboard Gr	aduation F	Rate by `	⁄ear		
2018 2019								
Conclusions base	ed on this da	ta:						

1.

Conditions & Climate Suspension Rate

The performance levels are color-coded and range from lowest-to-highest performance in the following order:

Lowest Performance



Maintained -0.1

893







Blue

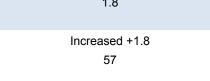
Highest Performance

This section provides number of student groups in each color.

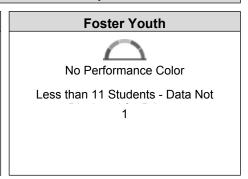
2019 Fall Dashboard Suspension Rate Equity Report					
Red	Orange	Yellow	Green	Blue	
0	4	1	1	0	

This section provides information about the percentage of students in kindergarten through grade 12 who have been suspended at least once in a given school year. Students who are suspended multiple times are only counted once.

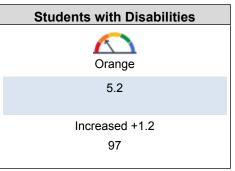
2019 Fall Dashboard Suspension Rate for All Students/Student Group All Students Green Orange 1.8 Less than 11



118

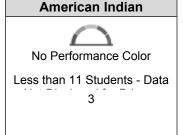


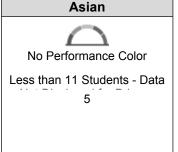
Homeless	Socioeconomically Disadvantaged
	Orange
	3.4
	Increased +1.5



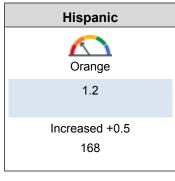
2019 Fall Dashboard Suspension Rate by Race/Ethnicity

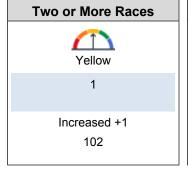
African American				
No Performance Color				
0				
Declined -6.3 14				

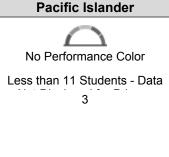


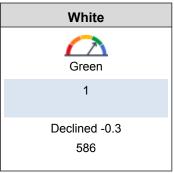












This section provides a view of the percentage of students who were suspended.

2019 Fall Dashboard Suspension Rate by Year				
2017	2018	2019		
	1.2	1		

- 1. Our suspension rates fell by .2 % from 2019.
- 2. Our Conditions & Climate: Suspension Rates per the performance indicator, is orange for the following student subgroups: English Learners, Socioeconomically Disadvantaged and Students with Disabilities.
- **3.** 1% of our student population was suspended in 2019.

Goals, Strategies, & Proposed Expenditures

Complete a copy of the following table for each of the school's goals. Duplicate the table as needed.

Goal Subject

Learning

LEA/LCAP Goal

Integrate personalized learning with assessment methods that will prepare all students for academic and vocational success.

Goal 1

Village Elementary seeks to ensure all students experience personalized learning based on their academic strengths and needs, and personal interests and aspirations.

Identified Need

Work within the new bell schedule, in identified Intervention and Extension instructional blocks, to provide instruction at the students' academic and social-emotional level. Instruction to include: Intervention and Enrichment opportunities for ELA and Math, individualized computer reinforcement and extension of grade level standards. Continue providing opportunities for in-person, hybrid, and BRIDGE synchronous/asynchronous learning opportunities for students. Minimize learning loss that has been present since COVID-19 began in March 2020.

- Increased support to students with disabilities and who are socioeconomically disadvantaged, as needed, in English Language Arts and Math.
- More planning and collaborating time for teachers within and across grade levels is needed to deepen knowledge of new standards and new curriculum across several different content areas within the newly adopted curriculums in ELA, math and SEL.
- Increase training for PLC's including data analysis and next steps. Use TOSAs and grade level leads to help gather data, lead discussions and create intervention and extension groupings.
- Review appropriate assessments to gauge student growth and achievement in the area of ELA and math with TOSAs, leadership and grade level teams and provide small group instruction to meet student needs.
- When students feel connected and included in school, they are inspired to learn. Village will continue supporting students to connect and provide inclusive learning opportunities.

Annual Measurable Outcomes

Metric/Indicator

Participation:

- 100% of VES students participate in hybrid, BRIDGE or in-person learning experiences.
- When students are absent due to COVID Symptoms or mandated

Baseline/Actual Outcome

Participation:

 VAPA: 100% percent of students have access to weekly VAPA lesson as identified through the Arts for Learning (A4L) grant. Prepare financially, as 2020-

Expected Outcome

Participation:

 VAPA: 100% percent of students have access to weekly VAPA lesson as originally identified through the Arts for Learning (A4L) grant.

Metric/Indicator

quarantining, 100% complete all asynchronous assignments and as of March 2021, be offered Continuous Curriculum Delivery options.

- VAPA: 100% percent of students have access to weekly VAPA lesson as identified through the Arts for Learning (A4L) grant.
- 80% of all students in grades K-5 have 1:1 computer access for accessing synchronous and asynchronous curriculum content.

Baseline/Actual Outcome

- 2021 is the last year for the Arts for Learning Grant funding.
- 90% of all students in grades K-5 have 1:1 computer access for personalized learning.
- Survey teachers for interactive whiteboards.

Expected Outcome

- Funding for VAPA will be taken over by CSF.
- 100% of all students in grades 1-5 have 1:1 computer access for personalized learning.
- Install interactive whiteboards for 100% of teachers who choose to have one in their classroom.

Local Data Measures for ELA:

- New math adoption in 2019-2020
- No data was collected in 2019-2020
- No present data dashboard to be able to review data.

Local Data Measures for ELA:

Interim Benchmark
 Assessments 1,2,3
 will be used to
 measure growth from
 Fall to Spring

(Baseline Year- 1st Year implementation)

Spring 2021: Interim 2
Assessment Data:
Village Overall:
62% Meeting Standards
18% Developing Standards
6% Below Standards
13% No Score

Spring 2021: Interim 3
Assessment Data:
Village Overall:
64% Meeting Standards (+2)
28% Developing Standards
5% Below Standards
3% No Score

Local Data Measures for ELA:

Interim Benchmark
 Assessments 1,2,3
 will be used to
 measure growth from
 Fall to Spring

Goal for Spring 2022: Interim 2 Assessment Data: Students will grow 1 % in each grade level on interim benchmarks in meet or exceed standards on Interim Benchmark Assessments or maintain above 80%. Spring 2021: Interim 2

Assessment Data Per Grade

Level:

Kinder: 78% Meeting

Standards

1st Grade: 61% Meeting

Standards

2nd Grade:65% Meeting

Standards

3rd Grade: 68% Meeting

Standards

4th Grade: 61% Meeting

Standards

5th Grade: 47% Meeting

Standards

Spring 2021: Interim 3

Assessment Data Per Grade

Level

Kinder: 75% Meeting

Standards

1st Grade: 80% Meeting

Standards (+19)

2nd Grade: 69% Meeting

Standards (+4)

3rd Grade: 71% Meeting

Standards

4th Grade: 61% Meeting

Standards

5th Grade: 38% Meeting

Standards

Local Data Measures for Math:

- New math adoption in 2019-2020
- No data was collected in 2019-2020
- Map data is no longer being used for data collection, growth markers.

Local Data Measures for Math:

Beginning 2021-2022, Bridges Math
Beginning of the Year Assessment and End of the Year Check Point (4) AKA End of the Year assessment will be used to measure grow. The data will be collected and analyzed. No data has been collected yet as it is a new assessment.

Local Data Measures for Math:

 Beginning 2021-2022, Bridges Math
Beginning of the Year
Assessment and End
of the Year Check
Point (4) AKA End of
the Year assessment
will be used to
measure grow. The
data will be collected
and analyzed. No
data has been
collected yet as it is a
new assessment.

Expected Outcome

 Beginning 2020-2021, Bridges math Number Corner checkmarks 2 and 3 data will be collected and analyzed for small group interventions and goal creations. In 2021-2022,a 1% growth marker will be noted.

Current Checkpoint 2 Data: Village Overall: 78% Meeting/ Approaching Standards 12% Strategic/ Intensive 9% No Score

Current Checkpoint 2 Data:

Kinder: 84%

Meeting/Approaching

1st Grade: 87%

Meeting/Approaching

Standards

2nd Grade: 87% Meeting/Approaching

Standards

3rd Grade: 81% Meeting/ Approaching Standards 4th Grade: 70% Meeting/ Approaching Standards

5th Grade: 72%

Meeting/Approaching

Standards

Current Checkpoint 3 Data: Village Overall: 88% Meeting/ Approaching Standards (+9) 10% Strategic/ Intensive 3% No Score

Current Checkpoint 3 Data:

Kinder: 94%

Meeting/Approaching (+10)

1st Grade: 95%

- Beginning 2020-2021, Bridges math Number Corner checkmarks 2 and 3 data will be collected and analyzed for small group interventions and goal creations. In 2021-2022, students will grow at least 1-3 % in each grade level on interim benchmarks in meet or exceed standards on Interim Benchmark Assessments or maintain above 80%.
- IXL Number of hours spent, number of questions answered, growth projection will be higher than the national norms. Goals for next year will be created based on collected data.

Metric/Indicator

Baseline/Actual Outcome

Expected Outcome

Meeting/Approaching Standards (+8) 2nd Grade: 90% Meeting/Approaching Standards (+3)

3rd Grade: 90% Meeting/ Approaching Standards (+9) 4th Grade: 84% Meeting/ Approaching Standards (+13)

5th Grade: 78% Meeting/Approaching Standards (+6)

> IXL Number of hours spent, number of questions answered, growth projection. No data has been collected. New assessments.

State Data Measures:

 CAASPP data from 2019-2020 not available for data analysis. State Data Measures: 2019-2020 Data not available for CAASPP ELA 2019-2020 Data not available for CAASPP Math State Data Measures: CAASPP Grades 3-5 for 20/21 Goals for 21-22 based on 2% increase on 20/21 data, once received

Progress Monitoring:

- Teachers will provide feedback on student engagement per use of Hapara. Feedback on assignments will be give on Google Classroom, SeeSaw App submissions, FlipGrid, and other presentation-style apps, etc.
- Data will be collected and analyzed per student usage and academic progress on individualized ELA and Math programs that are approved to support ELA and Math curriculums.

Progress Monitoring:

- Teachers will provide feedback on student engagement per use of Hapara. Feedback on assignments will be give on Google Classroom, SeeSaw App submissions, FlipGrid, and other presentation-style apps, etc.
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- Data will be collected and analyzed per student usage and academic progress on individualized ELA and Math programs that are approved to support ELA and Math curriculums.

- Teachers use google documents to look at data. Given the wholistic view of the scores, it is difficult to use the information on assessments to dig deep into the data and plan instruction around student outcomes.
- School-wide PLC data analysis systems are not currently in use

Baseline/Actual Outcome

- Teachers use google documents to look at data. Given the wholistic view of the scores, it is difficult to use the information on assessments to dig deep into the data and plan instruction around student outcomes.
- School-wide PLC data analysis systems are not currently in use

Expected Outcome

- Implement Illuminate data dashboard to be able to review data. Teachers will be trained and use Illuminate to analyze and review data.
- Implement PLC data dives to plan and organize instruction and small groups based on data analysis. Master schedule to guide times for intervention and enrichment small group instruction.

EL:

61.9 % of students are making progress towards English Language proficiency per the ELPAC.

100% usage of newly adopted Benchmark Advance ELD integrated and designated curriculum.

EL:

- 61.9 % of students are making progress toward English Language proficiency per the ELPAC.
- 11 students progressed at least one ELPI level. 7 students maintained their ELPI level.
- 3 students decreased their ELPI level.

EL:

- 63% of students will making progress towards English Language proficiency per the ELPAC.
- 2% will increase in the number of students who progressed at least one ELPI level.
- 3 or less students will show a decrease their ELPI level.

Complete a copy of the Strategy/Activity table for each of the school's strategies/activities. Duplicate the table, including Proposed Expenditures, as needed.

Strategy/Activity 1

Students to be Served by this Strategy/Activity

(Identify either All Students or one or more specific student groups)

ΑII

Strategy/Activity

- 1.1. VES will provide standards-aligned core curriculum, assessment, and high quality instruction to prepare all students to graduate college and career ready.
- * Implement Year 2 of Bridges Math Curriculum- Focus on assessments and data analysis.
- * Ensure alignment to ELA/ELD Framework within designated and integrated ELD times.

- * Review Benchmark writing curriculum and integrate Lucy Calkins as needed, with a focus on Year 3, incorporating elements of newly adopted Benchmark ELA curriculum.
- * Implement Benchmark ELA curriculum 2020-2021 (including training and coaching) from curriculum publishers and district TOSAs. Focus on Data analysis and use of data for instructional planning and small group instruction.
- * Continue implementation of NGSS for grades K-5 using FOSS NGSS curriculum.
- * Implement Year 2 of Bridges Math Curriculum- Focus on assessments, data analysis and intervention/extension grouping.
- * VAPA Arts for Learning- Students will receive 1x week of integrated art lesson.
- * Kindergarten- Continue Implementation of Walk To Read as COVID-19 protocols allow, using Benchmark Reading Curriculum. Use data to guide small, flexible reading groups that span across the grade level.
- *Implement new Social Studies Framework as soon as it is released.
- *Focus on Success Criteria and increasing language usage, function and focus in the classroom by students. Use PLC time for professional development and book study to improve teach practice and student achievement in this area of study.
- *Use of Intervention Reading materials- LLI, Wilson Reading and Bridges Intervention as needed for student support.

Proposed Expenditures for this Strategy/Activity

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

Amount(s) Source(s)	
General Fund 4000-4999: Books And Supplies District provided curriculum District Funding for professional	

Strategy/Activity 2

Students to be Served by this Strategy/Activity

(Identify either All Students or one or more specific student groups)

All

Strategy/Activity

- 1.2 Village will provide opportunities to personalize learning for students based on strengths and needs, personal passions, and academic interests.
- * Use available district tech resources to personalize learning in the areas of ELA, math, writing, etc.
- * Genius Hour implementation for grades 3-5. This includes self-selected projects by students increasing voice, choice and meaningful student engagement.
- * Explicit STEAM integration for 2nd Grade
- * Use revised master schedule to implement intervention and extension personalized/small group learning opportunities for students based on current Math and ELA needs.

Proposed Expenditures for this Strategy/Activity

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

Amount(s)	Source(s)
	General Fund 4000-4999: Books And Supplies TIGG funding, Site budget, CSF funding

Strategy/Activity 3

Students to be Served by this Strategy/Activity

(Identify either All Students or one or more specific student groups)

Students with Disabilities

Strategy/Activity

1.3

- * Continue collaboration with the Orange County Diagnostic Center to implement inclusion expectations for co-teaching in math and English Language Arts.
- * Provide professional development in the area of Special Ed testing, qualifications, goal writing, equity and inclusion.
- * Provide time to analyze students with disabilities data in the areas of ELA and Math to create plans of action in alignment with their IEP goals.
- * Align master schedule with pullout time to ensure cohesion and the least disruption for the student schedule.
- * Conduct monthly Special Education team meetings with program specialist to cover new topics, sped law and cohesion amongst team.
- * Enlist support of the CUSD Program Specialist to support SPED teachers/Gen Ed teachers in best practices for co-teaching and case management.
- * Attend trainings with SELPA to be able to implement best practices in instructional/behavior management strategies for Certificated and Classified staff members.
- *Provide Inclusion and Co-teaching training for co-teaching pairs.

Proposed Expenditures for this Strategy/Activity

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

Amount(s)	Source(s)
	General Fund
	CSF, DoDEA, LCFF supplemental, TIIG

Strategy/Activity 4

Students to be Served by this Strategy/Activity

(Identify either All Students or one or more specific student groups)

ΑII

Strategy/Activity

VES will ensure access to and proficiency of 21st century learning tools, resources, and skills for staff and students.

- * 1:1 Computer access is available for students in grades1st-5th and 1:4 ratio in grades TK/K.
- * Continue Hapara in grades 4th and 5th as needed
- * Implement critical thinking exercises through project based learning and Genius Hour Projects.
- * Implement PLTW curriculum in Innovation Lab focused on the integrating technology and the sciences.
- * Continue to monitor and adjust master schedule to allow for Innovation lab visits weekly for students in grades K-5 while allowing for collaboration and PLC grade level time for teachers. PLC time will be data focused to drive intervention and extension, and professional development (Intervention/extension for Bridges, Benchmark and SEL).
- * Install interactive learning boards in classrooms where teachers will use the innovative tools to enhance effectiveness of high-impact and accelerated learning opportunities.

Proposed Expenditures for this Strategy/Activity

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

Amount(s)	Source(s)	
	General Fund	
	Site budget	
Strategy/Activity 5		

Students to be Served by this Strategy/Activity

(Identify either All Students or one or more specific student groups)

ΑII

Strategy/Activity

1.5

VES/District will provide professional development in the areas of:

- Engaging Instructional Strategies focusing on language usage. success criteria, teacher clarity, equity and access, learning goals, data analysis and small group planning. Create a monthly learning goal with staff and create professional learning models and professional growth goals around the desired measurable outcomes.
- In depth training for data driven PLCs throughout the 2021-2022 school year. Use PLC structure to guide work of data driven small group instruction and implementation.
- Co-teaching model in the areas of math and moving towards ELA co-teaching integration where appropriate.
- Math-Implementation of the Bridges math curriculum, number corner, assessment, intervention and small group instruction. Focus on automaticity of math facts and creating fun and engaging ways to promote practice (Math Bee, collaboration between grade 3-5th, Escape Rooms)

- Writing -Use of Lucy Calkins and Benchmark Writing curriculum integration. Writing focus based on responding to Benchmark's Essential Question for each unit.
- Physical Education (SPARK, especially for instructional aides)
- Sanford Harmony Implementation- Preplanned lessons that connect students to themselves and each other. Planning Sanford Harmony lessons in grade level PLCs will be important so that the grade level is on the same page. (Use Google Docs)
- Culturally Responsive Teaching
- Genius Hour Training for 3rd-5th grades (Focused, rigorous, voice/choice, meaningful projects carefully guided by classroom teacher)
- MTSS tiered framework development and implementation will provide the structure for intervention and extension. Grade level leadership will explore best ways to meet students' needs in small group "Intervention and Extension" time.
- Monthly meetings with staff to increase unity and communication
- Review of school schedule will reveal opportunities to increase professional development and collaboration time.
- Will increase instructional strategies professional development at district and site level.
- Increase professional development in Restorative Practices on monthly basis
- Review Multi-tiered Systems of Supports and PBIS behavioral models. Create systems and implement at site level.
- Continue to monitor and adjust master schedule to allow for Innovation lab visits weekly for students in grades K-5 while allowing for collaboration and PLC grade level time for teachers. PLC time will be data focused to drive intervention and extension, and professional development (Intervention/extension for Bridges, Benchmark and SEL).

Proposed Expenditures for this Strategy/Activity

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

Amount(s)	Source(s)
	General Fund
	Site, and District budget

Annual Review

SPSA Year Reviewed: 2019-20

Respond to the following prompts relative to this goal. If the school is in the first year of implementing the goal, an analysis is not required and this section may be deleted.

ANALYSIS

Describe the overall implementation of the strategies/activities and the overall effectiveness of the strategies/activities to achieve the articulated goal.

Overall implementation of the strategies/activities are as described. VES piloted two ELA curriculums, adoption of the new Benchmark curriculum in 2020-2021 completed.

Briefly describe any major differences between the intended implementation and/or the budgeted expenditures to implement the strategies/activities to meet the articulated goal.

Overall implementation of the strategies/activities are as described. There are no major differences.

Describe any changes that will be made to this goal, the annual outcomes, metrics, or strategies/activities to achieve this goal as a result of this analysis. Identify where those changes can be found in the SPSA.

No changes were added to this goal. Additions are found in the activities.

Goals, Strategies, & Proposed Expenditures

Complete a copy of the following table for each of the school's goals. Duplicate the table as needed.

Goal Subject

Communication

LEA/LCAP Goal

Communicate openly, freely, and accurately to engage and involve all shareholders.

Goal 2

Village Elementary seeks to ensure communication systems between and among all CUSD shareholders are effective.

Identified Need

Continue communication systems between and among all shareholders.

- Use of Google Classroom and See Saw for transparency and usage during BRIDGE, synchronous, asynchronous, in-person, and hybrid learning opportunities.
- More clear communication with parents regarding progress reports, report cards, grading criteria, and meaning of grades is needed throughout the year in conjunction with Learning Department at the District Office.
- Simplified explanations and purpose of the district ELA and Math assessments, and directions on how to interpret scores (for teachers and parents) is needed.
- Communicate our progress on the site equity committee and MTSS framework progress with families and stakeholders.
- Use data systems to analyze student data and communicate results and next steps to stakeholders.

Annual Measurable Outcomes

Metric/Indicator

- 100% Usage of Google Classroom/SeeSaw for synchronous and asynchronous learning opportunities
- Maintain at least 98% of parents will participate in P/T conferences

Baseline/Actual Outcome

- 100% Usage of Google Classroom/SeeSaw for synchronous and asynchronous learning opportunities
- Maintain at least 98% parent participate in P/T conferences

Expected Outcome

- 100% Usage of Google Classroom/SeeSaw for synchronous and asynchronous learning opportunities
- Maintain at least 98% parent participate in P/T conferences

- Feedback from teachers in year-end conferences
- Year-end reflection with Leadership Team
- Various meeting agendas and notes

Baseline/Actual Outcome

- Feedback from teachers in year-end conferences
- Year-end reflection with Leadership Team
- Various meeting agendas and notes

Expected Outcome

- Feedback from teachers in year-end conferences
- Year-end reflection with Leadership Team
- Various meeting agendas and notes

Complete a copy of the Strategy/Activity table for each of the school's strategies/activities. Duplicate the table, including Proposed Expenditures, as needed.

Strategy/Activity 1

Students to be Served by this Strategy/Activity

(Identify either All Students or one or more specific student groups)

ΑII

Strategy/Activity

2.1

Shareholder participation, communication, and engagement will continue to be a priority to support all VES students.

- Create and send weekly newsletters to parents. Collect information from various stakeholders, compile and send out on Sunday evenings.
- Use Intouch communication system to send out reminders per text/email on an as needed basis.
- VES will ensure required parent participation at SSC, ELAC, DELAC, and encourage parent participation in PTO.
- Strive for 98% parent participation at fall parent-teacher conferences.
- Hold or promote community based and school based parent information nights related to elementary grades i(e Coronado SAFE Coffee Talks, DELAC informational meetings, Report Card/Assessments, 5th Grade transition to Middle School, etc.)
- Read Across America activities to engage in parental/student involvement with guest readers ad speakers.
- For each reporting period, parent communication and information will be provided on grading and reporting system by the Learning Department.
- Maintain the number of family events by virtually, as practicable, in 2020-2021.

Proposed Expenditures for this Strategy/Activity

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

Amount(s)	Source(s)
	General Fund
	Site and District budget

Strategy/Activity 2

Students to be Served by this Strategy/Activity

(Identify either All Students or one or more specific student groups)

ΑII

Strategy/Activity

2.2

Communication between VES administration and staff will include:

- VES Leadership Team, Strategic Planning Committee (District Level), School Site Council, PTO and ELAC (Minutes and Agendas to be sent to stakeholders)
- Monthly professional development meetings (elementary joint, site based, grade level, PLCs, and articulation)
- · Weekly newsletters to parents and staff
- PLC agendas and notes sent out to whole staff per principal once data driven system is designed and articulated with the CUSD Learning Department
- Minutes of teacher meetings to be handed in via Google Documents to record progress on grade level goals
- Goal and evaluation/reflection conferences 2x yearly and informal classroom observations/conversations with staff

Proposed Expenditures for this Strategy/Activity

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

Amount(s)	Source(s)
	General Fund
	None

Strategy/Activity 3

Students to be Served by this Strategy/Activity

(Identify either All Students or one or more specific student groups)

ΑII

Strategy/Activity

Communication between VES staff to community will include:

- Parent Survey (district level)
- · Weekly "upcoming dates" via Edulink to Parents and Staff
- Social media, local news outlets (e.g.: Coronado, Eagle Journal, Facebook, Twitter, district website)
- District Elementary Parent Nights (i.e., curriculum, report cards, assessments, and other trainings as needed)
- Coffee with administration (3x per yr)
- PTO
- SSC
- ELAC/DELAC

LCAP Strategic Planning Committee at District Level

Proposed Expenditures for this Strategy/Activity

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

Amount(s)	Source(s)
	General Fund

Annual Review

SPSA Year Reviewed: 2019-20

Respond to the following prompts relative to this goal. If the school is in the first year of implementing the goal, an analysis is not required and this section may be deleted.

ANALYSIS

Describe the overall implementation of the strategies/activities and the overall effectiveness of the strategies/activities to achieve the articulated goal.

Overall implementation of the strategies/activities are as described. Adoption of the new Benchmark curriculum took place in 2020-2021.

Briefly describe any major differences between the intended implementation and/or the budgeted expenditures to implement the strategies/activities to meet the articulated goal.

Overall implementation of the strategies/activities are as described. There are no major differences.

Describe any changes that will be made to this goal, the annual outcomes, metrics, or strategies/activities to achieve this goal as a result of this analysis. Identify where those changes can be found in the SPSA.

No changes were added to this goal. Additions are found in the activities.

Goals, Strategies, & Proposed Expenditures

Complete a copy of the following table for each of the school's goals. Duplicate the table as needed.

Goal Subject

Support

LEA/LCAP Goal

Maintain safe and supportive schools where students and staff thrive.

Goal 3

Village Elementary seeks to ensure that the Village Elementary Disaster Preparedness Plan aligns with the Coronado Unified School district's Master Safety/Disaster Preparedness Plan and is supported by the San Diego County Office of Education

Safety/Supportive School:

- * Safe and Clean Facilities
- * Thorough/Complete VES Safety Plan
- * Intervention and Enrichment before/during/after the instructional day
- *Continue Sanford Harmony SEL curriculum during BRIDGE and Hybrid learning opportunities during COVID-19 pandemic
- *Participate in district sponsored Equity and Access Committee at the VES site level
- *Commence the "No Place for Hate" committee at the VES site level
- *Utilize Clinical Counselor to connect with students, assess Social Emotional Needs and provide needed services
- *Utilize Program Specialist at Village to support MTSS and Special Education

Identified Need

Identified Need:

- · Review and revise Comprehensive Districtwide School Safety Plan for disasters yearly
- Increase planning time for Sanford Harmony and cohesion with MTSS supports.
- Develop MTSS framework with staff and create time for training and implementation.
 Expand behavior MTSS framework and develop/implement a tiered academic framework.
- Expand Special Education supports and training by working with the Diagnostic Center with special education, general education and admin staff.
- Review data in ELA and math to identify COVID-19 academic and social emotional deficits.
 Work with stakeholders and district to identify needs and create a plan of action upon return of students.
- Provide Summer School programming for enrichment/extension/socialization

Annual Measurable Outcomes

Metric/Indicator Baseline/Actual Outcome Expected Outcome

Clean and Healthy School:

 Ingress and egress locations will continue Clean and Healthy School:

 Ingress and egress locations will continue Clean and Healthy School:

 Ingress and egress locations will continue

- Baseline/Actual Outcome
- **Expected Outcome**

- to be staffed appropriately.
- Stage crossing guard at H Ave and 6th street
- During COVID protocols, increase ingress and egress locations on campus.
- During COVID, identify cleaning protocols for classrooms, playgrounds and other high-touch areas. Communicate plan with staff and community stakeholders.
- create master schedule for online learning BRIDGE and in-person hybrid. Communicate plan to staff and community members. Assure attendance is properly taken and engagement reports are collected on a weekly basis. Cross reference teacher and school records.

- to be staffed appropriately.
- Weekly inspections by site administration of classrooms, playgrounds, and other areas will continue with timely reporting of issues to M&O.

Implement Crossing Guard at H Ave and 6th street

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Safety Plan:

 Documentation of monthly safety drills with various focus areas, such as lockdown,

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Safety Plan:

 Documentation of monthly safety drills with various focus areas, such as lockdown,

- fire/evacuation, earthquake, etc.
- Improvements to plan will be made based on staff feedback of each drill to include as needed: reminders about blinds, locking doors, walkthrough routes, safety protocols.
- Practice drills
 performed at less
 convenient times
 during the
 instructional day
 (lunch time, PE,
 Specials, etc.).
- Safety committee for site working with district and SDCOE on Active Shooter Training through a Trainer of Trainers model.
- District purchase and install "lock-blocks" for every door to promote efficiencies and safety during a lock down. Check yearly to make sure they are working properly and in good condition.
- Determine personnel who need keys to certain areas of the school to ensure ability to lock down securely.
- Establish a reunification process districtwide working with district, community, fire, and law enforcement.
- Inventory possible needed supplies in the event of an actual

- fire/evacuation, earthquake, etc.
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- Determine personnel who need keys to certain areas of the school to ensure ability to lock down securely.
- Establish a reunification process districtwide working with district, community, fire, and law enforcement.
- Inventory possible needed supplies in the event of an actual

Expected Outcome

- lockdown for a period of time (toilet buckets, water, snacks, toilet paper, etc.).
- Establish protocol for staff who leave campus during lunch time each day if a lockdown or disaster occurs in their absence.
- Meet yearly with community leaders (Coronado Police Department, Coronado Fire Department, CUSD Safety personnel) to expand the VES safety plan.
- Meet with Safety
 Planning Team to continue to refine and improve upon plan.
- Implement practice drills in conjunction with community safety authorities to determine what's working and what needs to be refined.
- Incorporate staff and community improvement feedback and suggestions into the plan.
- Make needed changes to plan in accordance with new suggestions and determined needs.
- Supplies needed (per site) will be purchased and distributed to staff in order to best support safety plans.
- Emergency procedures are outlined for

- lockdown for a period of time (toilet buckets, water, snacks, toilet paper, etc.).
- Establish protocol for staff who leave campus during lunch time each day if a lockdown or disaster occurs in their absence.
- Meet yearly with community leaders (Coronado Police Department, Coronado Fire Department, CUSD Safety personnel) to expand the VES safety plan.
- Meet with Safety
 Planning Team to continue to refine and improve upon plan
- Implement practice drills in conjunction with community safety authorities to determine what's working and what needs to be refined
- Incorporate staff and community improvement feedback and suggestions into the plan. Review and approve safety plan yearly with School Site Council. Share only pertinent information with the public for safety reasons.
- Make needed changes to plan in accordance with new suggestions and determined needs through review of safety plan with

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- Establish protocol for staff who leave campus during lunch time each day if a lockdown or disaster occurs in their absence.
- Meet yearly with community leaders (Coronado Police Department, Coronado Fire Department, CUSD Safety personnel) to expand the VES safety plan.
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 Planning Team to continue to refine and improve upon plan
- Implement practice drills in conjunction with community safety authorities to determine what's working and what needs to be refined
- Incorporate staff and community improvement feedback and suggestions into the plan. Review and approve safety plan yearly with School Site Council. Share only pertinent information with the public for safety reasons.
- Make needed changes to plan in accordance with new suggestions and determined needs through review of safety plan with

Baseline/Actual Outcome

Expected Outcome

substitutes and visitors on campus.

- district and law enforcement.
- Supplies needed (per site) will be purchased and distributed to staff in order to best support safety plans and refill needed supplies in emergency kits.
- continued communication of emergency procedures that are outlined for substitutes and visitors on campus.

- district and law enforcement.
- Supplies needed (per site) will be purchased and distributed to staff in order to best support safety plans and refill needed supplies in emergency kits.
- Continued communication of emergency procedures that are outlined for substitutes and visitors on campus.

PLC, Progress Monitoring, School Schedule to Embed Needed Time for Staff PLCs:

- Not currently in action:

 Data analysis and instructional focus discussions at weekly grade level PLCs.
 Develop data analysis PLC practices as needed per grade level.
- Progress monitoring discussions on identified students occur with input from Reading teachers, grade level colleagues, TOSAs, general education teachers, and administration, informally and formally each month.
- Enrichment/extension activities and assignments are provided to all identified students in the general education classroom using

PLC, Progress Monitoring, School Schedule to Embed Needed Time for Staff PLCs:

- Not currently in action:

 Data analysis and instructional focus discussions at weekly grade level PLCs.
 Develop data analysis PLC practices as needed per grade level.
- Progress monitoring discussions on identified students occur with input from Reading teachers, grade level colleagues, TOSAs, general education teachers, and administration, informally and formally each month.
- Enrichment/extension activities and assignments are provided to all identified students in the general education classroom using

PLC, Progress Monitoring, School Schedule to Embed Needed Time for Staff PLCs:

- Data analysis and instructional focus discussions at monthly grade level PLCs.
- Train staff for schoolwide use of PLC data dives, using data to drive instruction.
- Progress monitoring discussions on identified students occur with input from Reading teachers, grade level colleagues, TOSAs, general education teachers, and administration, informally and formally each month.
- Enrichment/extension activities and assignments are provided to all identified students in the general education classroom using

- current resources and curriculum to ensure students are engaged and challenged throughout the school year.
- Teaching to High Potential (THP) is the district philosophy at the elementary levels. where through integration of various curriculums through project-based experiences are taught within all grade levels across the district. Focus on student voice and choice through universal designed learning to be emphasized.
- Meet the Masters-Continue through parent volunteers and PTO funding/district funding.
- Incorporate the Arts (VAPA) into the school day while meeting statemandated instructional minutes. Integrated and designated arts lessons will be weaved into the California adopted ELA/math/SS/Science standards. Our teachers will incorporate VAPA into project-based learning.
- Weekly VAPA classes will allow time for PLC/collaboration and data analysis for planned instructional

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- Teaching to High Potential (THP) is the district philosophy at the elementary levels. where through integration of various curriculums through project-based experiences are taught within all grade levels across the district. Focus on voice and choice through universal designed learning needs to be emphasized.
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- Weekly VAPA classes will allow time for PLC/collaboration and data analysis for planned instructional

groups in enrichment/extension. Innovation Lab- Lead the Way materials ,training and curriculum.

- More leadership opportunities for students who are at grade level to continue to develop their academics above and beyond.
- Band for 4th and 5th graders incorporated into the instructional day (outside of COVID protocols). At this time, no band opportunities have been incorporated into the 2020-2021 school year.

Baseline/Actual Outcome

- groups in enrichment/extension.
- Innovation Lab- Lead the Way materials ,training and curriculum.
- More leadership opportunities for students who are at grade level to continue to develop their academics above and beyond.
- Band for 4th and 5th graders incorporated into the instructional day (outside of COVID protocols).

Expected Outcome

- groups in enrichment/extension.
- Innovation Lab- Lead the Way materials ,training and curriculum.
- More leadership opportunities for students who are at grade level to continue to develop their academics above and beyond.
- Band for 4th and 5th graders incorporated into the instructional day (outside of COVID protocols).

English Language Learner Support:

- ELD designated instructional minutes will remain no fewer than 30 minutes daily.
- Look at school-wide scheduling to ensure designated and integrated ELD strategies are happening on a daily basis..
- Implement Benchmark ELD integrated and designated ELD portions of the newly adopted curriculum.
- Improve ELPAC scores in each level by 3% for students in United States for 1 year or more.
- Incorporate push-in services for ELD as much as possible.

English Language Learner Support:

- ELD designated instructional minutes will remain no fewer than 30 minutes daily.
- Look at school-wide scheduling to ensure designated and integrated ELD strategies are happening on a daily basis.
- Implement Benchmark ELD integrated and designated ELD portions of the newly adopted curriculum.
- Improve ELPAC scores in each level by 3% for students in United States for 1 year or more.
- Incorporate push-in services for ELD as much as possible.

English Language Learner Support:

- ELD designated instructional minutes will remain no fewer than 30 minutes daily.
- Look at school-wide scheduling to ensure designated and integrated ELD strategies are happening on a daily basis in ALL learning environments.
- Incorporate push-in services for ELD as much as possible.
- Implement Benchmark ELD integrated and designated ELD portions of the newly adopted curriculum.
- Focus writing prompts to Benchmark Unit Essential Questions.

2018-2019 Data:
43 EL Students; 6.2 percent of current population
44.2% Scored Level 4; Well Developed
37.2 Scored Level 3; Moderately developed
16.3% Scored Level 2; Somewhat Developed
2.3 % Scored Level 1; Beginning stages

Baseline/Actual Outcome

2019-2020 Current Data:
55 EL Students; 16% percent
of current population
41.0 % Scored Level 4; Well
Developed
20% Scored Level 3;
Moderately developed
25.4 % Scored Level 2;
Somewhat Developed
.07 % Scored Level 1;
Beginning stages
.05% No results given

Expected Outcome

- Incorporate elements pf ELPAC skills in everyday instruction.
- Improve ELPAC scores in each level by 3% for students in United States for 1 year or more.

ex: 2020-2021 Grow 3% in Well Developed Grow 3% in Moderately developed Grow 3% in Somewhat Developed

Attendance:

- Improve P2 attendance rate by 0.5%.
- Improve chronic absenteeism rate by .5% in all subgroups.
- Create master schedule for online learning BRIDGE and in-person hybrid.
 Communicate plan to staff and community members. Assure attendance is properly taken and engagement reports are collected on a weekly basis. Cross reference teacher and school records.

Improve CUSD attendance rates and chronic absenteeism rates for all students.

 Ensure all VES attendance is accurately reported on a daily basis into Synergy.

Attendance:

 Improve P2 attendance rate by .5%.

Current is 96.5% attendance rate

 Improve chronic absenteeism rate by .5%.

Current chronic absenteeism is at 4.5%.

EL chronically absent @ 4.1%, SED @ 6.9%, SWD at 3.1%

- Create master schedule for online learning BRIDGE and in-person hybrid.
 Communicate plan to staff and community members. Assure attendance is properly taken and engagement reports are collected on a weekly basis. Cross reference teacher and school records.
- Follow up needed for students missing work and not showing up to

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- Follow up needed for students missing work and not showing up to synchronous work time.

Improve CUSD attendance rates and chronic absenteeism rates for all students.

Baseline/Actual Outcome

Expected Outcome

- Ensure VES
 attendance clerk and counselor/assistant principal notify parents on a timely basis of absences, including providing official CUSD absence threshold letters to parents on a timely basis.
- Promote and incentivize positive attendance.
- Ensure VES holds appropriate SART meetings for students whose attendance reaches appropriate thresholds.
- Make visible what measures are in place to reward positive student attendance.
- Make visible supports that are in place to support students having attendance concerns.
- Make visible policy and accountability (i.e. credit available) for completed ISC work.
- Educate parents as to the benefits of positive student attendance (other than for financial reasons such as ADA money for schools).
- Key actions are dependent on feedback and outcome from previous years.
- Determine need for additional supports which may be helpful or necessary.

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- Key actions are dependent on feedback and outcome from previous years.

 Determine need for additional supports which may be helpful or necessary.

Suspension Rate and School Connectedness:

- Schoolwide/Districtwid e discipline action guide (DAC) provides students with opportunities to make good choices, and intervention solutions are based on natural consequences based on our implementation of Restorative Practices.
- Maintain consistent and strong home/school communication regarding behavior and counseling. Maintain accurate parent/teacher communication logs for tracking behaviors and trends for analysis and record keeping.
- Interventions are based on positive discipline (MTSS) with strong parent/school team approach to resolve issues through Restorative Practices.
- Student Success
 Team (SST) supports
 referred students with
 academic/social
 emotional/ behavior
 needs.
- Monthly awards promote positive

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- MFLC and Counseling Interns help support student needs on

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- Student Success
 Team (SST) supports
 referred students with
 academic/social
 emotional/ behavior
 needs.
- Monthly awards promote positive behavior and citizenship.
- MFLC and Counseling Interns help support student needs on

- behavior and citizenship.
- MFLC and Counseling Interns help support student needs on playground during recesses.
- Provide counseling resources as needed.
- Create MTSS/PBIS for Year 2, 20-21
- Implement Sanford Harmony for Year 2, 20-21

Baseline/Actual Outcome

- playground during recesses.
- Provide counseling resources as needed.
- Create MTSS/PBIS for Year 2, 20-21
- Implement Sanford Harmony for Year 2, 20-21

Expected Outcome

- playground during recesses.
- Provide counseling resources as needed.
- Create MTSS/PBIS for Year 3, 2021-2022
- Implement Sanford Harmony for Year 4, 2021-2022

Provide appropriate social/emotional supports for students in a variety of ways.

- Continue utilizing Sanford Harmony social emotional curriculum for grades TK-5.
- Maintain current staffing of Military Family Life Counselors (2 FTE) and maintain current full-time counseling support from 1.0 FTE.
- ERHMS counseling support will continue at current .3 as needed per student need.
- Maintain student services such as Military Kids Club, Deployment Club, individual/group counseling, classroom presentations, etc.

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- ERHMS counseling support will continue at current .3 as needed per student need.
- Maintain student services such as Military Kids Club, Deployment Club, individual/group counseling, classroom presentations, etc.

Complete a copy of the Strategy/Activity table for each of the school's strategies/activities. Duplicate the table, including Proposed Expenditures, as needed.

Strategy/Activity 1

Students to be Served by this Strategy/Activity

(Identify either All Students or one or more specific student groups)

ΑII

Strategy/Activity

3.1

VES will maintain safe and clean facilities.

- Ingress and egress locations will continue to be staffed appropriately.
- Weekly inspections by site administration of classrooms, playgrounds, and other areas will continue with timely reporting of issues to M&O.
- · Stage crossing guard at H Ave and 6th street
- During COVID protocols, increase ingress and egress locations on campus.
- During COVID, identify cleaning protocols for classrooms, playgrounds and other high-touch areas. Communicate plan with staff and community stakeholders.
- Create master schedule for online learning BRIDGE and in-person hybrid. Communicate
 plan to staff and community members. Assure attendance is properly taken and
 engagement reports are collected on a weekly basis. Cross reference teacher and school
 records.

Proposed Expenditures for this Strategy/Activity

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

Amount(s)	Source(s)
	General Fund
	District M&O budget/site budget

Strategy/Activity 2

Students to be Served by this Strategy/Activity

(Identify either All Students or one or more specific student groups)

All Students

Strategy/Activity

3.2 Safety Plan:

- Documentation of monthly safety drills with various focus areas, such as lockdown, fire/evacuation, earthquake, etc.
- Improvements to plan will be made based on staff feedback of each drill to include as needed: reminders about blinds, locking doors, walkthrough routes, safety protocols.
- Practice drills performed at less convenient times during the instructional day (lunch time, PE, Specials, etc.).
- Safety committee for site working with district and SDCOE on Active Shooter Training through a Trainer of Trainers model.
- District purchase and install "lock-blocks" for every door to promote efficiencies and safety during a lock down. Check yearly to make sure they are working properly and in good condition.

- Determine personnel who need keys to certain areas of the school to ensure ability to lock down securely.
- Establish a re-unification process districtwide working with district, community, fire, and law enforcement.
- Inventory possible needed supplies in the event of an actual lockdown for a period of time (toilet buckets, water, snacks, toilet paper, etc.).
- Establish protocol for staff who leave campus during lunch time each day if a lockdown or disaster occurs in their absence.
- Meet yearly with community leaders (Coronado Police Department, Coronado Fire Department, CUSD Safety personnel) to expand the VES safety plan.
- Meet with Safety Planning Team to continue to refine and improve upon plan.
- Implement practice drills in conjunction with community safety authorities to determine what's working and what needs to be refined.
- Incorporate staff and community improvement feedback and suggestions into the plan.
- Make needed changes to plan in accordance with new suggestions and determined needs.
- Supplies needed (per site) will be purchased and distributed to staff in order to best support safety plans.
- Emergency procedures are outlined for substitutes and visitors on campus.
- VES will update its safety plan using new template and hold appropriate safety drills annually.

Proposed Expenditures for this Strategy/Activity

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

Source(s)

/ inoditi(o)	Odu (6)
	General Fund
	None
Strategy/Activity 3	
Students to be Served by this Strategy/Activity	
(Identify either All Students or one or more specific	student groups)
ΛII	

Strategy/Activity

Amount(e)

3.3 PLC, Progress Monitoring, School Schedule to Embed Needed Time for Staff PLCs:

- Data analysis and instructional focus discussions at weekly grade level PLCs. Develop data analysis PLC practices as needed per grade level.
- Progress monitoring discussions on identified students occur with input from Reading teachers, grade level colleagues, TOSAs, general education teachers, and administration, informally and formally each month.
- Enrichment/extension activities and assignments are provided to all identified students in the general education classroom, by their general education teacher, using current resources and curriculum to ensure students are engaged and challenged throughout the school year.
- Teaching to High Potential (THP) is the district philosophy at the elementary levels, where through integration of various curriculums through project-based experiences are taught

- within all grade levels across the district. Focus on voice and choice through universal designed learning needs to be emphasized.
- Meet the Masters-Continue through parent volunteers and PTO funding/district funding.
- Incorporate the Arts (VAPA) into the school day while meeting state-mandated instructional minutes. Integrated and designated arts lessons will be weaved into the California adopted ELA/math/SS/Science standards. Our teachers will incorporate VAPA into project-based learning.
- Weekly VAPA classes will allow time for PLC/collaboration and data analysis for planned instructional groups in enrichment/extension.

Innovation Lab- Lead the Way materials, training and curriculum.

 Conduct Parent Teacher conferences for those students not meeting grade level standards each Spring. In 2020-2021, 103 P/T conferences were held with parents of struggling students.

Proposed Expenditures for this Strategy/Activity

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

Amount(s)	Source(s)
	General Fund
	ASE funding (DoDEA, LCFF supplemental, TIIG, CSF) and site funds

Strategy/Activity 4

Students to be Served by this Strategy/Activity

(Identify either All Students or one or more specific student groups)

English Learners

Strategy/Activity

3.4

English Language Learner Support:

- ELD designated instructional minutes will remain no fewer than 30 minutes daily.
- Look at school-wide scheduling to ensure designated and integrated ELD strategies are happening on a daily basis.
- Incorporate push-in services for ELD as much as possible.
- Implement Benchmark ELD integrated and designated ELD portions of the newly adopted curriculum.
- Improve ELPAC scores in each level by 3% for students in United States for 1 year or more
- Continue to fund FTE based on EL enrollment to meet designated ELD minute requirements.
- ELD instruction will be provided by our designated ELD teacher and the general education grade level classroom teacher.

Proposed Expenditures for this Strategy/Activity

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

Amount(s)	Source(s)
	LCFF
	LCFF Supplemental
Strategy/Activity 5	

Students to be Served by this Strategy/Activity

(Identify either All Students or one or more specific student groups)

ΑII

Strategy/Activity

3.5 Improve CUSD attendance rates and chronic absenteeism rates for all students.

- Ensure all VES attendance is accurately reported on a daily basis into Synergy.
- Ensure VES attendance clerk and counselor/assistant principal notify parents on a timely basis of absences, including providing official CUSD absence threshold letters to parents on a timely basis.
- Promote and incentivize positive attendance.
- Ensure VES holds appropriate SART meetings for students whose attendance reaches appropriate thresholds.
- Make visible what measures are in place to reward positive student attendance.
- Make visible supports that are in place to support students having attendance concerns.
- Make visible policy and accountability (i.e. credit available) for completed ISC work.
- Educate parents as to the benefits of positive student attendance (other than for financial reasons such as ADA money for schools).
- Key actions are dependent on feedback and outcome from previous years.
- Determine need for additional supports which may be helpful or necessary.

Proposed Expenditures for this Strategy/Activity

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

Amount(s)	Source(s)	
	General Fund	
	Site/District budget	
Strategy/Activity 6		

Students to be Served by this Strategy/Activity

(Identify either All Students or one or more specific student groups)

ΑII

Strategy/Activity

3.6 Decrease suspension rate and improve school connectedness/inclusivity

- Schoolwide discipline policy provides students with opportunities to make good choices, and intervention solutions are based on natural consequences.
- Maintain consistent and strong home/school communication regarding behavior.
- Interventions are based on positive discipline with strong parent/school team approach to resolve issues.
- Student Success Team (SST) supports referred students with behavior needs.
- MFLC help support student needs on playground during recesses.
- Provide counseling resources as needed.
- Provide structured recess activities and review expectations as needed
- Increase adult presence and review supervision expectations
- Create and implement MTSS/PBIS frameworks for Year 3, 2021-2022
- Implement Sanford Harmony for Year 4, 2021-2022
- More leadership opportunities for students who are at grade level to continue to develop their academics above and beyond.
- Band for 4th and 5th graders incorporated into the instructional day (outside of COVID protocols). At this time, no band opportunities have been incorporated into the 2020-2021 school year.
- Evaluating what is successful or what is not and add other areas of interest we can add to enrichment.
- Continue to build on enrichment into other grades or across sites.
- More leadership opportunities (NPFH, Curbside Hosts, Student Council, Anchored for Life, Playground Partners, peer tutoring) for students who are at grade level to continue to develop their academics above and beyond.
- Coordinate Clinical Counselor Services:
- Coordinate with our local Non-profit agency Coronado SAFE for on-campus support-Out reach to build connection and facilitate psychoeducational groups that teach skills such as self-regulation and social skills.
- Build connection and teach skills (self -regulation and social skills which often supports student with an IEP)
- Support families through consultation and case management (connecting them to resources and or coordinating with outside mental health providers)
- Facilitate restorative conversations to help with conflict resolution.
- Provide students with support for issues that arise within the school day such as friendship problems or being unregulated.
- NPFH program to build a welcoming and inclusive environment
- Consultation with teachers and aides to help them find ways to connect and intervene with students.
- Provide opportunities for students to make connections such as the recreational "Happy Minute" group that is provided weekly to students.
- Crisis intervention support

Proposed Expenditures for this Strategy/Activity

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

Amount(s) Source(s)

	PTO funding, site budget	
Strategy/Activity 7 Students to be Served by this Strategy/Activity (Identify either All Students or one or more specific student groups)		
All		
Strategy/Activity		
 3.7 Provide appropriate social/emotional supports for students in a variety of ways. Continue utilizing Sanford Harmony social emotional curriculum for grades TK-5. Maintain current staffing of Military Family Life Counselors (2 FTE) and maintain current full-time counseling support from 1.0 FTE. ERHMS counseling support will continue at current .3 as needed per student need. Maintain student services such as Military Kids Club, Deployment Club, individual/group counseling, classroom presentations, etc. 		

Proposed Expenditures for this Strategy/Activity

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

Amount(s)	Source(s)	
	City Funding, Military Funding, Site Funding	
Ctroto ex./A otivity, 0		

Strategy/Activity 8

Students to be Served by this Strategy/Activity

(Identify either All Students or one or more specific student groups)

ΑII

Strategy/Activity

3.8

Provide training for students on digital proficiency and citizenship including ethical use of technology in the general education classroom.

Review Acceptable Use Policy site-wide

Innovation Lab, Year 2 implementation using Project Lead the Way materials, training and curriculum.

Proposed Expenditures for this Strategy/Activity

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

Amount(s)	Source(s)
	General Fund
	Site Budget

Annual Review

SPSA Year Reviewed: 2019-20

Respond to the following prompts relative to this goal. If the school is in the first year of implementing the goal, an analysis is not required and this section may be deleted.

ANALYSIS

Describe the overall implementation of the strategies/activities and the overall effectiveness of the strategies/activities to achieve the articulated goal.

Overall implementation of the strategies/activities are as described. VES piloted two ELA curriculums this year, Adoption of the new Benchmark curriculum took place in 2020-2021.

Briefly describe any major differences between the intended implementation and/or the budgeted expenditures to implement the strategies/activities to meet the articulated goal.

Overall implementation of the strategies/activities are as described. There are no major differences.

Describe any changes that will be made to this goal, the annual outcomes, metrics, or strategies/activities to achieve this goal as a result of this analysis. Identify where those changes can be found in the SPSA.

No changes were added to this goal. Additions are found in the activities.

Goals, Strategies, & Proposed Expenditures

Complete a copy of the following table for each of the school's goals. Duplicate the table as needed.

Goal Subject
LEA/LCAD Cool
LEA/LCAP Goal
01 4
Goal 4
Identified Need

Annual Measurable Outcomes

Metric/Indicator

Baseline/Actual Outcome

Expected Outcome

Complete a copy of the Strategy/Activity table for each of the school's strategies/activities. Duplicate the table, including Proposed Expenditures, as needed.

Strategy/Activity 1

Students to be Served by this Strategy/Activity

(Identify either All Students or one or more specific student groups)

Strategy/Activity

Proposed Expenditures for this Strategy/Activity

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

Goals, Strategies, & Proposed Expenditures

Complete a copy of the following table for each of the school's goals. Duplicate the table as needed.

Goal Subject		
LEA/LCAP Goal		
Goal 5		
Identified Need		

Annual Measurable Outcomes

Metric/Indicator

Baseline/Actual Outcome

Expected Outcome

Complete a copy of the Strategy/Activity table for each of the school's strategies/activities. Duplicate the table, including Proposed Expenditures, as needed.

Strategy/Activity 1

Students to be Served by this Strategy/Activity

(Identify either All Students or one or more specific student groups)

Strategy/Activity

Proposed Expenditures for this Strategy/Activity

List the amount(s) and funding source(s) for the proposed expenditures. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal identify the Title and Part, as applicable), Other State, and/or Local.

Budget Summary

Complete the table below. Schools may include additional information. Adjust the table as needed. The Budget Summary is required for schools funded through the ConApp, and/or that receive funds from the LEA for Comprehensive Support and Improvement (CSI).

Budget Summary

Description	Amount
Total Funds Provided to the School Through the Consolidated Application	\$0.00
Total Federal Funds Provided to the School from the LEA for CSI	\$0.00
Total Funds Budgeted for Strategies to Meet the Goals in the SPSA	\$

Other Federal, State, and Local Funds

List the additional Federal programs that the school is including in the schoolwide program. Adjust the table as needed. If the school is not operating a Title I schoolwide program this section is not applicable and may be deleted.

Federal Programs Allocation (\$)

Subtotal of additional federal funds included for this school: \$

List the State and local programs that the school is including in the schoolwide program. Duplicate the table as needed.

State or Local Programs Allocation (\$)

Subtotal of state or local funds included for this school: \$

Total of federal, state, and/or local funds for this school: \$

Budgeted Funds and Expenditures in this Plan

The tables below are provided to help the school track expenditures as they relate to funds budgeted to the school.

Funds Budgeted to the School by Funding Source

Funding Source	Amount	Balance
General Fund	\$60,402.00	60,402.00

Expenditures by Funding Source

Funding Source Amount

Expenditures by Budget Reference

Budget Reference Amount

Expenditures by Budget Reference and Funding Source

Budget Reference Funding Source Amount

Expenditures by Goal

Goal Number Total Expenditures

School Site Council Membership

California Education Code describes the required composition of the School Site Council (SSC). The SSC shall be composed of the principal and representatives of: teachers selected by teachers at the school; other school personnel selected by other school personnel at the school; parents of pupils attending the school selected by such parents; and, in secondary schools, pupils selected by pupils attending the school. The current make-up of the SSC is as follows:

- 1 School Principal
- 3 Classroom Teachers
- 1 Other School Staff
- 5 Parent or Community Members

Name of Members Role

Heidi Bergener	Principal
Maribel Kastlunger	Other School Staff
Jenna Laughlin	Classroom Teacher
Annette Tickner	Classroom Teacher
Jennifer Vernallis	Parent or Community Member
Julia Braga	Parent or Community Member
Joy Urtnowski	Parent or Community Member
Pete Collins	Parent or Community Member
Kathleen Spane	Parent or Community Member
Tanya White	Other School Staff

At elementary schools, the school site council must be constituted to ensure parity between (a) the principal, classroom teachers, and other school personnel, and (b) parents of students attending the school or other community members. Classroom teachers must comprise a majority of persons represented under section (a). At secondary schools there must be, in addition, equal numbers of parents or other community members selected by parents, and students. Members must be selected by their peer group.

Recommendations and Assurances

The School Site Council (SSC) recommends this school plan and proposed expenditures to the district governing board for approval and assures the board of the following:

The SSC is correctly constituted and was formed in accordance with district governing board policy and state law.

The SSC reviewed its responsibilities under state law and district governing board policies, including those board policies relating to material changes in the School Plan for Student Achievement (SPSA) requiring board approval.

The SSC sought and considered all recommendations from the following groups or committees before adopting this plan:

Signature

Committee or Advisory Group Name

English Learner Advisory Committee

The SSC reviewed the content requirements for school plans of programs included in this SPSA and believes all such content requirements have been met, including those found in district governing board policies and in the local educational agency plan.

This SPSA is based on a thorough analysis of student academic performance. The actions proposed herein form a sound, comprehensive, coordinated plan to reach stated school goals to improve student academic performance.

This SPSA was adopted by the SSC at a public meeting on 1/15/2021.

Attested:

Principal, Heidi Bergener, Ed.D. on 1/15/2021

SSC Chairperson, Joy Urtnowski on 1/15/2021

Instructions

The School Plan for Student Achievement (SPSA) is a strategic plan that maximizes the resources available to the school while minimizing duplication of effort with the ultimate goal of increasing student achievement. SPSA development should be aligned with and inform the Local Control and Accountability Plan process.

The SPSA consolidates all school-level planning efforts into one plan for programs funded through the consolidated application (ConApp), and for federal school improvement programs, including schoolwide programs, Comprehensive Support and Improvement (CSI), Targeted Support and Improvement (TSI), and Additional Targeted Support and Improvement (ATSI), pursuant to California Education Code (EC) Section 64001 and the Elementary and Secondary Education Act as amended by the Every Student Succeeds Act (ESSA). This template is designed to meet schoolwide program planning requirements. It also notes how to meet CSI, TSI, or ATSI requirements, as applicable.

California's ESSA State Plan supports the state's approach to improving student group performance through the utilization of federal resources. Schools use the SPSA to document their approach to maximizing the impact of federal investments in support of underserved students. The implementation of ESSA in California presents an opportunity for schools to innovate with their federally-funded programs and align them with the priority goals of the school and the LEA that are being realized under the state's Local Control Funding Formula (LCFF).

The LCFF provides schools and LEAs flexibility to design programs and provide services that meet the needs of students in order to achieve readiness for college, career, and lifelong learning. The SPSA planning process supports continuous cycles of action, reflection, and improvement. Consistent with EC 65001, the Schoolsite Council (SSC) is required to develop and annually review the SPSA, establish an annual budget, and make modifications to the plan that reflect changing needs and priorities, as applicable.

For questions related to specific sections of the template, please see instructions below:

Instructions: Linked Table of Contents

The SPSA template meets the requirements of schoolwide planning (SWP). Each section also contains a notation of how to meet CSI, TSI, or ATSI requirements.

Stakeholder Involvement

Goals, Strategies, & Proposed Expenditures

Planned Strategies/Activities

Annual Review and Update

Budget Summary

Appendix A: Plan Requirements for Title I Schoolwide Programs

Appendix B: Plan Requirements for Schools to Meet Federal School Improvement Planning

Requirements

Appendix C: Select State and Federal Programs

For additional questions or technical assistance related to LEA and school planning, please contact the Local Agency Systems Support Office, at LCFF@cde.ca.gov.

For programmatic or policy questions regarding Title I schoolwide planning, please contact the local educational agency, or the CDE's Title I Policy and Program Guidance Office at <a href="https://example.com/richard-new-c

For questions or technical assistance related to meeting federal school improvement planning requirements (for CSI, TSI, and ATSI), please contact the CDE's School Improvement and Support Office at SISO@cde.ca.gov.

Purpose and Description

Schools identified for Comprehensive Support and Improvement (CSI), Targeted Support and Improvement (TSI), or Additional Targeted Support and Improvement (ATSI) must respond to the following prompts. A school that has not been identified for CSI, TSI, or ATSI may delete the Purpose and Description prompts.

Purpose

Briefly describe the purpose of this plan by selecting from Schoolwide Program, Comprehensive Support and Improvement, Targeted Support and Improvement, or Additional Targeted Support and Improvement)

Description

Briefly describe the school's plan for effectively meeting ESSA requirements in alignment with the Local Control and Accountability Plan and other federal, state, and local programs.

Stakeholder Involvement

Meaningful involvement of parents, students, and other stakeholders is critical to the development of the SPSA and the budget process. Schools must share the SPSA with school site-level advisory groups, as applicable (e.g., English Learner Advisory committee, student advisory groups, tribes and tribal organizations present in the community, as appropriate, etc.) and seek input from these advisory groups in the development of the SPSA.

The Stakeholder Engagement process is an ongoing, annual process. Describe the process used to involve advisory committees, parents, students, school faculty and staff, and the community in the development of the SPSA and the annual review and update.

[This section meets the requirements for TSI and ATSI.]

[When completing this section for CSI, the LEA shall partner with the school in the development and implementation of this plan.]

Resource Inequities

Schools eligible for CSI or ATSI must identify resource inequities, which may include a review of LEAand school-level budgeting as a part of the required needs assessment. Identified resource inequities must be addressed through implementation of the CSI or ATSI plan. Briefly identify and describe any resource inequities identified as a result of the required needs assessment and summarize how the identified resource inequities are addressed in the SPSA.

[This section meets the requirements for CSI and ATSI. If the school is not identified for CSI or ATSI this section is not applicable and may be deleted.]

Goals, Strategies, Expenditures, & Annual Review

In this section a school provides a description of the annual goals to be achieved by the school. This section also includes descriptions of the specific planned strategies/activities a school will take to meet the identified goals, and a description of the expenditures required to implement the specific strategies and activities.

Goal

State the goal. A goal is a broad statement that describes the desired result to which all strategies/activities are directed. A goal answers the question: What is the school seeking to achieve?

It can be helpful to use a framework for writing goals such the S.M.A.R.T. approach. A S.M.A.R.T. goal is one that is **S**pecific, **M**easurable, **A**chievable, **R**ealistic, and **T**ime-bound. A level of specificity is needed in order to measure performance relative to the goal as well as to assess whether it is reasonably achievable. Including time constraints, such as milestone dates, ensures a realistic approach that supports student success.

A school may number the goals using the "Goal #" for ease of reference.

[When completing this section for CSI, TSI, and ATSI, improvement goals shall align to the goals, actions, and services in the LEA LCAP.]

Identified Need

Describe the basis for establishing the goal. The goal should be based upon an analysis of verifiable state data, including local and state indicator data from the California School Dashboard (Dashboard) and data from the School Accountability Report Card, including local data voluntarily collected by districts to measure pupil achievement.

[Completing this section fully addresses all relevant federal planning requirements]

Annual Measurable Outcomes

Identify the metric(s) and/or state indicator(s) that the school will use as a means of evaluating progress toward accomplishing the goal. A school may identify metrics for specific student groups. Include in the baseline column the most recent data associated with the metric or indicator available at the time of adoption of the SPSA. The most recent data associated with a metric or indicator includes data reported in the annual update of the SPSA. In the subsequent Expected Outcome column, identify the progress the school intends to make in the coming year.

[When completing this section for CSI the school must include school-level metrics related to the metrics that led to the school's identification.]

[When completing this section for TSI/ATSI the school must include metrics related to the specific student group(s) that led to the school's identification.]

Strategies/Activities

Describe the strategies and activities being provided to meet the described goal. A school may number the strategy/activity using the "Strategy/Activity #" for ease of reference.

Planned strategies/activities address the findings of the needs assessment consistent with state priorities and resource inequities, which may have been identified through a review of the local educational agency's budgeting, its local control and accountability plan, and school-level budgeting, if applicable.

[When completing this section for CSI, TSI, and ATSI, this plan shall include evidence-based interventions and align to the goals, actions, and services in the LEA LCAP.]

[When completing this section for CSI and ATSI, this plan shall address through implementation, identified resource inequities, which may have been identified through a review of LEA- and school-level budgeting.]

Students to be Served by this Strategy/Activity

Indicate in this box which students will benefit from the strategies/activities by indicating "All Students" or listing one or more specific student group(s) to be served.

[This section meets the requirements for CSI.]

[When completing this section for TSI and ATSI, at a minimum, the student groups to be served shall include the student groups that are consistently underperforming, for which the school received the TSI or ATSI designation. For TSI, a school may focus on all students or the student group(s) that led to identification based on the evidence-based interventions selected.]

Proposed Expenditures for this Strategy/Activity

For each strategy/activity, list the amount(s) and funding source(s) for the proposed expenditures for the school year to implement these strategies/activities. Specify the funding source(s) using one or more of the following: LCFF, Federal (if Federal, identify the Title and Part, as applicable), Other State, and/or Local.

Proposed expenditures that are included more than once in a SPSA should be indicated as a duplicated expenditure and include a reference to the goal and strategy/activity where the expenditure first appears in the SPSA. Pursuant to Education Code, Section 64001(g)(3)(C), proposed expenditures, based on the projected resource allocation from the governing board or governing body of the LEA, to address the findings of the needs assessment consistent with the state priorities including identifying resource inequities which may include a review of the LEA's budgeting, its LCAP, and school-level budgeting, if applicable.

[This section meets the requirements for CSI, TSI, and ATSI.]

[NOTE: Federal funds for CSI shall not be used in schools identified for TSI or ATSI. In addition, funds for CSI shall not be used to hire additional permanent staff.]

Annual Review

In the following Analysis prompts, identify any material differences between what was planned and what actually occurred as well as significant changes in strategies/activities and/ or expenditures from the prior year. This annual review and analysis should be the basis for decision-making and updates to the plan.

Analysis

Using actual outcome data, including state indicator data from the Dashboard, analyze whether the planned strategies/activities were effective in achieving the goal. Respond to the prompts as instructed. Respond to the following prompts relative to this goal. If the school is in the first year of implementing the goal the Annual Review section is not required and this section may be deleted.

- Describe the overall implementation of the strategies/activities and the overall effectiveness of the strategies/activities to achieve the articulated goal.
- Briefly describe any major differences between either/or the intended implementation or the budgeted expenditures to implement the strategies/activities to meet the articulated goal.
- Describe any changes that will be made to the goal, expected annual measurable outcomes, metrics/indicators, or strategies/activities to achieve this goal as a result of this analysis and analysis of the data provided in the Dashboard, as applicable. Identify where those changes can be found in the SPSA.

[When completing this section for CSI, TSI, or ATSI, any changes made to the goals, annual measurable outcomes, metrics/indicators, or strategies/activities, shall meet the CSI, TSI, or ATSI planning requirements. CSI, TSI, and ATSI planning requirements are listed under each section of the Instructions. For example, as a result of the Annual Review and Update, if changes are made to a goal(s), see the Goal section for CSI, TSI, and ATSI planning requirements.]

Budget Summary

In this section a school provides a brief summary of the funding allocated to the school through the ConApp and/or other funding sources as well as the total amount of funds for proposed expenditures described in the SPSA. The Budget Summary is required for schools funded through the ConApp and that receive federal funds for CSI. If the school is not operating a Title I schoolwide program this section is not applicable and may be deleted.

From its total allocation for CSI, the LEA may distribute funds across its schools that meet the criteria for CSI to support implementation of this plan. In addition, the LEA may retain a portion of its total allocation to support LEA-level expenditures that are directly related to serving schools eligible for CSI.

Budget Summary

A school receiving funds allocated through the ConApp should complete the Budget Summary as follows:

- Total Funds Provided to the School Through the Consolidated Application: This amount is the total amount of funding provided to the school through the ConApp for the school year. The school year means the fiscal year for which a SPSA is adopted or updated.
- Total Funds Budgeted for Strategies to Meet the Goals in the SPSA: This amount is the total of the proposed expenditures from all sources of funds associated with the strategies/activities reflected in the SPSA. To the extent strategies/activities and/or proposed expenditures are listed in the SPSA under more than one goal, the expenditures should be counted only once.

A school receiving federal funds for CSI should complete the Budget Summary as follows:

 Total Federal Funds Provided to the School from the LEA for CSI: This amount is the total amount of funding provided to the school from the LEA.

[NOTE: Federal funds for CSI shall not be used in schools eligible for TSI or ATSI. In addition, funds for CSI shall not be used to hire additional permanent staff.]

Appendix A: Plan Requirements

Schoolwide Program Requirements

This School Plan for Student Achievement (SPSA) template meets the requirements of a schoolwide program plan. The requirements below are for planning reference.

A school that operates a schoolwide program and receives funds allocated through the ConApp is required to develop a SPSA. The SPSA, including proposed expenditures of funds allocated to the school through the ConApp, must be reviewed annually and updated by the SSC. The content of a SPSA must be aligned with school goals for improving student achievement.

Requirements for Development of the Plan

- I. The development of the SPSA shall include both of the following actions:
 - A. Administration of a comprehensive needs assessment that forms the basis of the school's goals contained in the SPSA.
 - 1. The comprehensive needs assessment of the entire school shall:
 - a. Include an analysis of verifiable state data, consistent with all state priorities as noted in Sections 52060 and 52066, and informed by all indicators described in Section 1111(c)(4)(B) of the federal Every Student Succeeds Act, including pupil performance against state-determined long-term goals. The school may include data voluntarily developed by districts to measure pupil outcomes (described in the Identified Need); and
 - b. Be based on academic achievement information about all students in the school, including all groups under §200.13(b)(7) and migratory children as defined in section 1309(2) of the ESEA, relative to the State's academic standards under §200.1 to—
 - Help the school understand the subjects and skills for which teaching and learning need to be improved; and
 - ii. Identify the specific academic needs of students and groups of students who are not yet achieving the State's academic standards; and
 - Assess the needs of the school relative to each of the components of the schoolwide program under §200.28.
 - iv. Develop the comprehensive needs assessment with the participation of individuals who will carry out the schoolwide program plan.
 - v. Document how it conducted the needs assessment, the results it obtained, and the conclusions it drew from those results.
 - B. Identification of the process for evaluating and monitoring the implementation of the SPSA and progress towards accomplishing the goals set forth in the SPSA (described in the Expected Annual Measurable Outcomes and Annual Review and Update).

Requirements for the Plan

- II. The SPSA shall include the following:
 - A. Goals set to improve pupil outcomes, including addressing the needs of student groups as identified through the needs assessment.

- B. Evidence-based strategies, actions, or services (described in Strategies and Activities)
 - 1. A description of the strategies that the school will be implementing to address school needs, including a description of how such strategies will-
 - a. provide opportunities for all children including each of the subgroups of students to meet the challenging state academic standards
 - b. use methods and instructional strategies that:
 - i. strengthen the academic program in the school,
 - ii. increase the amount and quality of learning time, and
 - iii. provide an enriched and accelerated curriculum, which may include programs, activities, and courses necessary to provide a well-rounded education.
 - c. Address the needs of all children in the school, but particularly the needs of those at risk of not meeting the challenging State academic standards, so that all students demonstrate at least proficiency on the State's academic standards through activities which may include:
 - i. strategies to improve students' skills outside the academic subject areas;
 - ii. preparation for and awareness of opportunities for postsecondary education and the workforce;
 - iii. implementation of a schoolwide tiered model to prevent and address problem behavior;
 - iv. professional development and other activities for teachers, paraprofessionals, and other school personnel to improve instruction and use of data; and
 - v. strategies for assisting preschool children in the transition from early childhood education programs to local elementary school programs.
- C. Proposed expenditures, based on the projected resource allocation from the governing board or body of the local educational agency (may include funds allocated via the ConApp, federal funds for CSI, any other state or local funds allocated to the school), to address the findings of the needs assessment consistent with the state priorities, including identifying resource inequities, which may include a review of the LEAs budgeting, it's LCAP, and school-level budgeting, if applicable (described in Proposed Expenditures and Budget Summary). Employees of the schoolwide program may be deemed funded by a single cost objective.
- D. A description of how the school will determine if school needs have been met (described in the Expected Annual Measurable Outcomes and the Annual Review and Update).
 - Annually evaluate the implementation of, and results achieved by, the schoolwide program, using data from the State's annual assessments and other indicators of academic achievement;
 - 2. Determine whether the schoolwide program has been effective in increasing the achievement of students in meeting the State's academic standards, particularly for those students who had been furthest from achieving the standards; and
 - 3. Revise the plan, as necessary, based on the results of the evaluation, to ensure continuous improvement of students in the schoolwide program.

- E. A description of how the school will ensure parental involvement in the planning, review, and improvement of the schoolwide program plan (described in Stakeholder Involvement and/or Strategies/Activities).
- F. A description of the activities the school will include to ensure that students who experience difficulty attaining proficient or advanced levels of academic achievement standards will be provided with effective, timely additional support, including measures to
 - 1. Ensure that those students' difficulties are identified on a timely basis; and
 - 2. Provide sufficient information on which to base effective assistance to those students.
- G. For an elementary school, a description of how the school will assist preschool students in the successful transition from early childhood programs to the school.
- H. A description of how the school will use resources to carry out these components (described in the Proposed Expenditures for Strategies/Activities).
- I. A description of any other activities and objectives as established by the SSC (described in the Strategies/Activities).

Authority Cited: S Title 34 of the Code of Federal Regulations (34 CFR), sections 200.25-26, and 200.29, and sections-1114(b)(7)(A)(i)-(iii) and 1118(b) of the ESEA. EC sections 6400 et. seq.

Appendix B:

Plan Requirements for School to Meet Federal School Improvement Planning Requirements

For questions or technical assistance related to meeting Federal School Improvement Planning Requirements, please contact the CDE's School Improvement and Support Office at SISO@cde.ca.gov.

Comprehensive Support and Improvement

The LEA shall partner with stakeholders (including principals and other school leaders, teachers, and parents) to locally develop and implement the CSI plan for the school to improve student outcomes, and specifically address the metrics that led to eligibility for CSI (Stakeholder Involvement).

The CSI plan shall:

- Be informed by all state indicators, including student performance against state-determined long-term goals (Goal, Identified Need, Expected Annual Measurable Outcomes, Annual Review and Update, as applicable);
- Include evidence-based interventions (Strategies/Activities, Annual Review and Update, as applicable) (For resources related to evidence-based interventions, see the U.S. Department of Education's "Using Evidence to Strengthen Education Investments" at https://www2.ed.gov/policy/elsec/leg/essa/guidanceuseseinvestment.pdf);
- 3. Be based on a school-level needs assessment (Goal, Identified Need, Expected Annual Measurable Outcomes, Annual Review and Update, as applicable); and
- 4. Identify resource inequities, which may include a review of LEA- and school-level budgeting, to be addressed through implementation of the CSI plan (Goal, Identified Need, Expected Annual Measurable Outcomes, Planned Strategies/Activities; and Annual Review and Update, as applicable).

Authority Cited: Sections 1003(e)(1)(A), 1003(i), 1111(c)(4)(B), and 1111(d)(1) of the ESSA.

Targeted Support and Improvement

In partnership with stakeholders (including principals and other school leaders, teachers, and parents) the school shall develop and implement a school-level TSI plan to improve student outcomes for each subgroup of students that was the subject of identification (Stakeholder Involvement).

The TSI plan shall:

- Be informed by all state indicators, including student performance against state-determined long-term goals (Goal, Identified Need, Expected Annual Measurable Outcomes, Annual Review and Update, as applicable); and
- Include evidence-based interventions (Planned Strategies/Activities, Annual Review and Update, as applicable). (For resources related to evidence-based interventions, see the U.S. Department of Education's "Using Evidence to Strengthen Education Investments" https://www2.ed.gov/policy/elsec/leg/essa/guidanceuseseinvestment.pdf.)

Authority Cited: Sections 1003(e)(1)(B), 1003(i), 1111(c)(4)(B) and 1111(d)(2) of the ESSA.

Additional Targeted Support and Improvement

A school identified for ATSI shall:

 Identify resource inequities, which may include a review of LEA- and school-level budgeting, which will be addressed through implementation of its TSI plan (Goal, Identified Need, Expected Annual Measurable Outcomes, Planned Strategies/Activities, and Annual Review and Update, as applicable).

Authority Cited: Sections 1003(e)(1)(B), 1003(i), 1111(c)(4)(B), and 1111(d)(2)(c) of the ESSA.

Single School Districts and Charter Schools Identified for School Improvement

Single school districts (SSDs) or charter schools that are identified for CSI, TSI, or ATSI, shall develop a SPSA that addresses the applicable requirements above as a condition of receiving funds (EC Section 64001[a] as amended by Assembly Bill [AB] 716, effective January 1, 2019).

However, a SSD or a charter school may streamline the process by combining state and federal requirements into one document which may include the local control and accountability plan (LCAP) and all federal planning requirements, provided that the combined plan is able to demonstrate that the legal requirements for each of the plans is met (EC Section 52062[a] as amended by AB 716, effective January 1, 2019).

Planning requirements for single school districts and charter schools choosing to exercise this option are available in the LCAP Instructions.

Authority Cited: EC sections 52062(a) and 64001(a), both as amended by AB 716, effective January 1, 2019.

Appendix C: Select State and Federal Programs

For a list of active programs, please see the following links:

Programs included on the Consolidated Application: https://www.cde.ca.gov/fg/aa/co/
ESSA Title I, Part A: School Improvement: https://www.cde.ca.gov/fg/sw/t1/schoolsupport.asp
Available Funding: https://www.cde.ca.gov/fg/fo/af/

Developed by the California Department of Education, January 2019